



[REDACTED]

Dear [REDACTED]

Official Information Act request relating to DPMCs Engagement with Specific Consultancies

Thank you for your Official Information Act 1982 (the Act) request of 30 August of 2018 for:

"... DPMC's engagement with external consultancies including McKinsey and Company, Boston Consulting Group, Bain and Company, PWC, Deloitte, KPMG and EY, between 2008-2018:

- 1. Any Request For Proposals sent to the above consultancies.*
- 2. Itemised list of all services provided by the above consultancies including date, description and cost.*
- 3. All interim or final reports (including but not limited to letters, reports and presentations) provided by the above consultancies. ..."*

On 7 September 2018 we contacted you to advise that your request was not able to be responded to as it was framed because it was very broad, covering over a decade of different types of records. At that time, we also explained that your request for Request for Proposal (RfP) information is also complex as tenders are sent out to the open market and without a significant resource commitment, finding those consultancies who responded to the tenders over the timeframe would be very time consuming and expensive. It was also noted that the cost information held within contracts and RfP responses etc. is deemed commercially sensitive and therefore would not be available without redaction before being released.

In response, you refined your request on 7 September to:

"I wonder if you are able to first provide information on my original question 2 'itemised list of all services provided by the above consultancies including date, description and cost' with a limited scope to 7 consultancies: McKinsey and Company, Boston Consulting Group, Bain and Company, PWC, Deloitte, KPMG and EY between 2008 and 2018?"

Once received that information, I will be able to further pinpoint the specific engagements on which I require information for question 1 and 3."

As explained when seeking a refinement to your request, the Department of the Prime Minister and Cabinet's (DPMC's) financial services have been provided by the Central Agencies' Shared Services (CASS) since March 2012.

Please find enclosed a table of information extracted from the CASS financial system for the consultancy companies listed in your request. These are the transaction details of payment made to Pricewaterhouse Coopers (PWC), Deloitte, KPMG and Ernst & Young (EY) from 2012 to 2018. I can confirm that records indicate that DPMC did not engage the services of McKinsey, Boston Consulting or Bain & Company over that same period.

To identify any relevant financial records from prior to the operation of CASS in 2012 would require manual collation as they are held only in hardcopy, stored offsite, and are not easily available or searchable. To the extent your request is for any relevant information prior to 2012, it is refused under section 18(f) of the Act on the basis that *"that the information requested cannot be made available without substantial collation or research."*

This response will be published on DPMC's website during our regular publication cycle. Typically, information is released quarterly, or as otherwise determined. Your personal information including name and contact details will be removed for publication.

You are entitled to ask the Ombudsman to review this response under section 28(3) of the Act. You can contact the Ombudsman online via the Ombudsman website, by email (info@ombudsman.parliament.nz) or by post to The Ombudsman, PO Box 10152, Wellington 6143. Further details can be found on the Ombudsman website at: www.ombudsman.parliament.nz.

Yours sincerely



Dagny Baltakmens
Acting Executive Director, Strategy, Governance and Engagement

Enc: Table of financial transactions with relevant consultancies

Records held by the Central Agencies' Shared Services on the Department of the Prime Minister and Cabinet contracts with the companies listed in your request

Deloittes		
Date	Allocated Amount	Narrative
31/03/2016	42,929.04	Services in connection with the wind up of the Canterbury Earthquake Recovery Authority (CERA) 1 - 31 Mar 2016 Deloitte.
29/04/2016	20,058.30	Steven Paul Assistant Project Management 1 - 18 April 2016 Support Deloitte.
29/04/2016	68,085.75	Professional Services CERA 1 - 18 April 2016 Deloitte.
29/04/2016	76,404.79	Professional services - Y15000 Deloitte.
29/04/2016	50,975.51	Professional services Y15000 Deloitte.
29/04/2016	-76,404.79	C/Note Inv833442 - Invoice paid by Otakaro Deloitte.
29/04/2016	-50,975.51	C/Note for Inv833449-Paid by Otakaro Deloitte.
30/04/2016	11,005.21	CERA wind up project Deloitte.
30/04/2016	50,154.38	Professional Services 19 - 30 April 2016 Deloitte.
31/05/2016	3,107.88	Engagement Letter Deloitte.
11/07/2016	-5,750.00	CERA wind up reimbursement returned funds.
28/02/2017	6,992.23	Professional services Health and Safety Review Deloitte.
31/03/2017	13,779.48	Prof Services H&S Review 1 Mar - 31 Mar 2017 Deloitte.
31/05/2017	3,483.93	Prof Services-Health and Safety Review Deloitte.

Ernst & Young (EY)		
Date	Allocated Amount	Narrative
14/12/2011	18,975.00	PAG E&Y Executive Program Course Fees March12 2009 Ernst & Young Group Ltd.
31/05/2013	23,000.00	E&Y Consultants Ernst & Young Group Ltd.
1/03/2016	2,242.50	Registration Fee Master Class (PAG Advisor) March 2016 Ernst & Young Group Ltd.

Ernst & Young (EY)		
Date	Allocated Amount	Narrative
29/03/2016	6,871.25	Professional Services 24 Mar 2016 Ernst & Young Group Ltd.
11/04/2016	616.40	CERA Services 8 April 2016 Ernst & Young Group Ltd.
11/04/2016	616.40	CERA Services to 8 April 16 Ernst & Young Group Ltd.
11/04/2016	9,200.00	Payroll Reviews for CERA Transition/Wind Down Erns & Young Group Ltd.
11/04/2016	39,629.02	Professional Services CERA 1 - 18 April 2016 12days@2800 per day Ernst & Young Group Ltd
20/04/2016	13,048.26	Professional Services Ōtākaro Procurement Processes Review Ernst & Young Group Ltd.
24/08/2016	10,504.09	Professional fee for assessment of Christchurch City Council (CCC) Claim 8 review Ernst & Young Group Ltd.
24/08/2016	6,187.00	Professional Services Assessment of Waimakariri District Council (WDC) Claim 10 review Ernst & Young Group Ltd.
31/10/2016	5,604.24	Professional services for assessment of WDC Claim 11 review Ernst & Young Group Ltd.
19/06/2017	5,226.75	Professional services for assessment WDC Claim 12 review Ernst & Young Group Ltd.
15/09/2017	5,226.75	WDC claim 13 period 10 Sept 17 Ernst & Young Group Ltd.
30/11/2017	8,130.50	Professional services first & final bill WDC claim 14 & claim 15 + fees Ernst & Young Group Ltd.
20/04/2018	30,524.55	Professional Services final bill sensitive expenditure internal audit 10 Jan - 20 Apr 2018 Ernst & Young Group Ltd.

KPMG		
Date	Allocated Amount	Narrative
19/06/2013	36,015.41	Professional services rendered in connection with Reviewing the "CabNet" Project Budget KPMG Peat Marwick.
31/07/2013	1,024.65	Governance support services dated 3 & 4 July 2013 KPMG.
28/08/2013	910.80	Coaching Services CabNet For the period Jul - Aug 2013 KPMG.
31/10/2014	65,550.00	Services-development of an indicative business case for public alerting KPMG.

KPMG		
Date	Allocated Amount	Narrative
31/10/2014	11,500.00	Professional services KPMG.
3/11/2014	4,600.00	Professional services 2 ILM Workshop KPMG.
4/12/2014	28,750.00	DPMC CIM Business Case Workshops Nov 2014 KPMG.
12/12/2014	28,750.00	Professional fees indicative business case development KPMG.
26/01/2015	29,095.00	Professional fees indicative business case development KPMG.
10/02/2015	33,858.30	Professional services DPMC CIM Strategic Case Plus KPMG.
8/06/2015	27,685.20	MCDEM - Stage 2 Telco Consult 5 June 2015 KPMG.
29/06/2015	98,900.00	Stage 2 Work for the development detailed business case KPMG.
30/09/2015	42,550.00	Development of national risk register KPMG.
7/12/2015	56,925.00	Professional services the CERT Establishment Project KPMG.
18/03/2016	31,965.52	Professional services - Establishing National CERT KPMG.
14/04/2016	7,654.00	Professional services secondment - 1-8 April KPMG.
15/04/2016	11,385.00	Professional services secondment - 11-15 April 16 KPMG.
18/04/2016	4,489.60	Professional services secondment - 11-15 April KPMG.
16/05/2016	31,050.00	Professional services secondment KPMG.
27/05/2016	3,593.75	Professional services secondment KPMG.
20/06/2016	2,300.00	14 June 2016 professional service in Wellington to assist CASS Finance KPMG.
27/06/2016	56,350.00	Business Case for a Telecommunications based Public Alerting System KPMG
28/06/2016	431.25	Professional services secondment KPMG.
28/07/2016	862.50	Professional services secondment KPMG.
1/09/2017	109,932.59	Christchurch Stadium feasibility study interim fee KPMG.
26/09/2017	32,906.03	Final invoice Christchurch Stadium Feasibility study + fee KPMG.
4/10/2017	6,087.81	Support for development of problem definition statements KPMG.

KPMG		
Date	Allocated Amount	Narrative
28/02/2018	70,544.45	Initial review of Metro Sports Facility (MSF) and Multi-Use Arena (MUA) projects KPMG.
29/06/2018	10,904.86	Professional fee-reference to the Christ Church Cathedral Reinstatement Trust KPMG.
17/07/2018	29,937.94	Cyber Security Strategy Workshops KPMG.

Pricewaterhouse Coopers (PWC)		
Date	Allocated Amount	Narrative
30/11/2012	11,954.25	Memorandum of Professional Fees 31 Oct 2012 Pricewaterhouse Coopers
19/12/2013	17,250.00	MCDEM Consultancy secondment of PricewaterhouseCoopers.
24/02/2014	14,490.00	MCDEM Consultancy 30 Nov - 18 Dec 2013 PricewaterhouseCoopers.
30/09/2014	2,070.00	Assistance with CabNet Project 01-30 Sep 14 PricewaterhouseCoopers.
31/10/2014	1,164.38	Professional fees for assistance with the CabNet project for 01-31 Oct 14 PricewaterhouseCoopers.
30/11/2014	1,207.50	Memorandum of professional fees PricewaterhouseCoopers.
22/12/2014	345.00	Professional fees - CabNet Steering Committee PricewaterhouseCoopers.
28/02/2015	1,562.85	Professional fees - the CabNet Project Feb 15 PricewaterhouseCoopers
30/04/2015	1,559.40	Professional Fees CabNet Project 1 - 30 April 2015 PricewaterhouseCoopers.
3 /05/2015	1,163.80	Prof Services CabNet Project 1-30 May 2015 PricewaterhouseCoopers.
30/06/2015	1,164.95	Professional Fees - CabNet Project 1 May - 30 May 2015 PricewaterhouseCoopers.
31/07/2015	1,164.38	Professional fees-the CabNet project 01-31 Jul 15 PricewaterhouseCoopers.
31/08/2015	1,552.50	Professional fees PricewaterhouseCoopers.
23/12/2015	1,171.85	Professional Fees - the CabNet Project Dec

Pricewaterhouse Coopers (PWC)		
Date	Allocated Amount	Narrative
		PricewaterhouseCoopers.
29/02/2016	211,600.00	Progress fee for work - Christchurch health research centre. PricewaterhouseCoopers.
31/03/2016	46,000.00	Risk Analysis - Avon River Precinct PricewaterhouseCoopers.
14/04/2016	75,152.50	Christchurch Health Precinct Project 23 June 2015 PricewaterhouseCoopers.
18/04/2016	13,800.00	Quantitative Risk Assessment (QRA) on the Avon River Precinct 19 Nov 2015 PricewaterhouseCoopers.
5/05/2016	-211,600.00	Refund -Double Paid by CERA & DPMC PricewaterhouseCoopers.
30/06/2016	47,255.63	Response to CERA Audit Findings 31 May 2016 PricewaterhouseCoopers.
30/09/2016	16,715.15	Consultancy Services PricewaterhouseCoopers.

Released Under the Official Information Act 1982