



7 July 2025

[REDACTED]  
[REDACTED]  
[REDACTED]

Ref: OIA-2024/25-0929

Tēnā koe [REDACTED],

### Official Information Act request relating to Budget 2025 funding decisions

Thank you for your Official Information Act 1982 (the Act) request received on 26 May 2025. You requested:

*"[...1] copies of all aide memoirs, briefings, memos, notes, reports, or any other advice, sent to the Minister or their offices regarding funding decisions for your department/ministry and votes you are responsible for, in the context of Budget 2025. This includes all Budget 2025 bids for funding, impacts of funding decisions in Budget 25, and impacts of not receiving funding in Budget 2025. This can be limited to 1 November 2024 to today.*

*[...2] copies of all aide memoirs, briefings, memos, notes, reports, or any other advice, sent to your executive leadership team regarding funding decisions for departments and votes you are responsible for, in the context of Budget 2025. This includes all Budget 2025 bids for funding, impacts of funding decisions in Budget 25, and impacts of not receiving funding in Budget 2025. This can be limited to 1 November 2024 to today.*

*If and where a document that falls under scope of this request cannot be released, please supply a summary of that document's contents. If and where any document falls under the scope of this request, please release it in full, including sections which might otherwise be considered out of scope."*

On 19 June 2025, we notified you that the time limits for deciding on your request had been extended by an additional 9 working days under section 15A of the Act. Following that extension, I am now in a position to respond.

While you have specified a timeframe for your request, the Budget 2025 period officially began on 18 November 2024, with the letter from the Minister of Finance, and no further bids could be submitted to Cabinet after its meeting on 14 April 2025. As such, no material dated before 18 November 2024, or after 15 April 2025, is considered in scope of this request.

#### Part 1

I have interpreted part one of your request as being for formal advice and letters provided by the Department of the Prime Minister and Cabinet (DPMC) to the Prime Minister as the Vote Minister for Prime Minister and Cabinet and the Minister responsible for DPMC relating to Budget 2025.

As you may be aware, documents such as the 'Summary of Initiatives' and 'Estimates of Appropriations for Vote Prime Minister and Cabinet' are publicly available online at the Budget 2025 website here: [Budget 2025 – 22 May 2025](#).

### ***Minister of Finance's Letters to the Prime Minister***

The aforementioned letters from the Minister of Finance, Hon Nicola Willis, dated 18 November 2024, and 11 April 2025, are refused under section 18(d) of the Act because they will soon be made available on the Budget 2025 website as part of a proactive release by the Treasury. That proactive release may be subject to some information being withheld under applicable sections of the Act.

### ***Chief Executive's Discussion Pack***

A pack DPMC prepared for discussion with the Prime Minister for a meeting on 20 December 2024 (dated 20 December 2024) is withheld under the following sections of the Act, as applicable:

- 9(2)(g)(i), to maintain the effective conduct of public affairs through the free and frank expression of opinion
- 9(2)(f)(iv), to maintain the confidentiality of advice tendered by or to Ministers and officials.

### ***Budget 2025 Submission***

I have decided to partially release the briefing titled '*Budget 2025 Vote Prime Minister and Cabinet Submission*' (dated 23 December 2024). Some information is withheld under one or more of the following sections of the Act, as applicable:

- 6(a), to protect the security or defence of New Zealand or the international relations of the Government of New Zealand
- 6(b)(i), to protect the entrusting of information to the Government of New Zealand on a basis of confidence by the Government of any other country or any agency of such a Government
- 9(2)(a), to protect the privacy of individuals
- 9(2)(g)(i), to maintain the effective conduct of public affairs through the free and frank expression of opinion
- 9(2)(f)(iv), to maintain the confidentiality of advice tendered by or to Ministers and officials
- 9(2)(i), to protect the Crown's commercial activity.

Where information is withheld under section 9(2)(f)(iv) of the Act, the reason for this is that its release could prejudice future budget decisions.

### ***Budget 2025 Submission Update***

I have decided to partially release the briefing titled '*Budget 2025 Vote Prime Minister and Cabinet Submission Update*' (dated 7 February 2025). Some information is withheld under section 9(2)(f)(iv) of the Act as its release could prejudice future budget decisions.

**Attachment A** is a copy of the briefing from 23 December 2024, and **Attachment D** is Attachment A, both released to you above. Finally, **Annex A** consists of a copy of all the other Attachments to that earlier briefing.

## **Part 2**

I have interpreted part 2 of your request as being for formal internal briefing documents sent to, and received by, DPMC's Executive Leadership Team (ELT) relating to Budget 2025.

A memorandum was provided to ELT on 10 December 2024 seeking approval for savings initiatives and updating ELT on the progress of cost pressure initiatives. For those attachments withheld in part one, the same withholding grounds cited above apply. For attachments released above, the draft versions thereof are withheld under section 9(2)(g)(i)

of the Act. Due to tight timeframes, no formal documentation was provided to ELT beyond this paper, which is released to you.

In making my decision, I have considered the public interest considerations in section 9(1) of the Act. No public interest has been identified that would be sufficient to outweigh the reasons for withholding that information.

You have the right to ask the Ombudsman to investigate and review my decision under section 28(3) of the Act.

This response will be published on the Department of the Prime Minister and Cabinet's website during our regular publication cycle. Typically, information is released monthly, or as otherwise determined. Your personal information including name and contact details will be removed for publication.

Nāku noa, nā,



Clare Ward  
**Executive Director**  
**Strategy, Governance and Engagement**



# Briefing

## Budget 2025 Vote Prime Minister and Cabinet Submission

To: Rt Hon Christopher Luxon, Prime Minister

Date	23/12/2024	Priority level:	High
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### Purpose

- Budget 2025 initiatives are due for submission by **1:00pm on Monday 23 December 2024**.
- This report provides you with:
  - a letter summarising all Budget 2025 initiatives for you to sign and forward to the Minister of Finance by **1:00pm, Monday 23 December 2024 (Attachment A)**; and
  - completed initiative templates in relation to all portfolios within the Vote (s 9(2)(f)(iv) ) which include both the new spending cost pressure and savings initiatives.

### Executive Summary

- As part of Budget 2025 you were invited to submit s 9(2)(f)(iv) initiatives: one new spending cost pressure, one savings from tagged contingency and three savings from Grants and Funds (of which one relates to your portfolio and s 9(2)(f)(iv) ).
- Templates for the various savings initiatives have been completed and are attached to this briefing (s 9(2)(f)(iv) ). The Minister for Emergency Management and Recovery has been briefed on the templates that apply to his portfolio.
- Following our meeting with you on 20 December 2024, we have prepared s 9(2)(f)(iv)

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■ s 9(2)(f)(iv) [Redacted]  
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### Recommendations

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9. We recommend you:

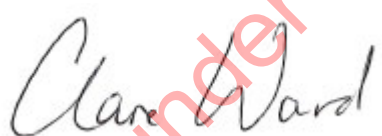
1. **note** that on 18 November 2024 you received an invitation to submit initiatives to Budget 2025 from the Minister of Finance,
2. **agree** to submit the tagged contingency savings initiative for your portfolio related to Whenua Māori and Marae Pathway Cost Pressures, **YES / NO**
3. **agree** to submit the grants and funds savings initiative for your portfolio, for Preventing and Countering Violent Extremism, **YES / NO**

■ s 9(2)(f)(iv) [Redacted] [Redacted]

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■ [Redacted] [Redacted]

  
**Clare Ward**  
 Executive Director, Strategy,  
 Governance and Engagement  
 23 December 2024  
 Mobile phone: s 9(2)(a) [Redacted]

**Rt Hon Christopher Luxon**  
 Prime Minister  
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## Background

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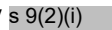
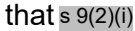


10. The Minister of Finance wrote to you on 18 November 2024 outlining the core components of Budget 2025. This included an invitation to submit <sup>§ 9(2)(f)(iv)</sup> initiatives: one new spending cost pressure, one savings from tagged contingency and three savings from Grants and Funds (of which one relates to your portfolio and <sup>§ 9(2)(f)(iv)</sup>   


## Savings and Revenue Initiatives

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11. DPMC is required to submit initiatives related to savings from two areas – a tagged contingency and grants and funds.

### Tagged Contingency for Whenua Māori and Marae Pathway Cost Pressures

12. DPMC is required to indicate what savings could be taken from the Whenua Māori and Marae Pathway Cost Pressures tagged contingency.
13. A tagged contingency <sup>§ 9(2)(i)</sup>  was established in Budget 2024. Indicative estimates are that <sup>§ 9(2)(i)</sup>  could be returned. Further savings are possible, and Ministers have received a report indicating that savings could be <sup>§ 9(2)(i)</sup> , but as costs are still to be confirmed and a number of Ministerial decision points are required, the initiative includes the <sup>§ 9(2)(i)</sup> . Further savings will be confirmed in February 2025.
14. Refer **Attachment B** for the Whenua Māori and Marae Pathway Cost Pressures savings initiative.

### Grants and Funds: Prime Minister Portfolio

15. Each portfolio received a list of Grants and Funds to assess for savings. The list noted a low and high value of targeted savings to be generated across all initiatives within the list. Agencies are required to provide savings options that equal at least the low value.
16. The list of savings initiatives for your portfolio included one Grant and Fund – Preventing and Countering Violent Extremism. The high value of targeted savings is \$0.5m and the low \$0.25m.
17. The initiative was scaled to \$0.5m per annum in Budget 2024. Given that further scaling would make this initiative non-viable, two options are proposed that suggest a reprioritisation of funding to other, but related, activities within DPMC. A third option proposes to return the \$0.500 million in full.
18. Refer **Attachment C** for the template for Preventing and Countering Violent Extremism.
19. All Grants and Funds are required to complete a summary outlining the low and high savings across the portfolio. For the Prime Minister's portfolio, the summary is provided at **Attachment D**.

<sup>§ 9(2)(f)(iv)</sup>   
  
  
  
  
  
  
  


s 9(2)(f)(iv)

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**New Spending: Cost Pressures**

27. In November this year, we briefed you on the findings of our Strategic Baseline Review (SBR). The SBR found that new investment is needed to correct historic underfunding in DPMC and strengthen its core roles of supporting delivery of Government's priorities and stewardship. s 9(2)(f)(iv)

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[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]
[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]

s 9(2)(f)(iv)  
s 9(2)(f)(iv)

Released under the Official Information Act 1982

s 9(2)(f)(iv)

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**Next steps**

39. DPMC will submit all initiative templates into Treasury's system by **1.00pm, Monday 23 December 2025**.

s 9(2)(f)(iv)

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Attachments:	Title	Security classification
<b>Attachment A:</b>	Letter to the Minister of Finance	<del>BUDGET-SENSITIVE</del> UNCLASSIFIED
<b>Attachment B:</b>	Whenua Māori and Marae Pathway Cost Pressures savings initiative	<del>BUDGET-SENSITIVE</del> UNCLASSIFIED
<b>Attachment C:</b>	Reduce funding for Preventing and Countering Violent Extremism	<del>BUDGET-SENSITIVE</del> UNCLASSIFIED
<b>Attachment D:</b>	Grants and Funds Summary for the Prime Minister's Portfolio	<del>BUDGET-SENSITIVE</del> UNCLASSIFIED

s 9(2)(f)(iv)

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Hon Nicola Willis  
Minister of Finance  
Parliament Buildings  
Wellington

Dear Nicola

I am confirming that I, the Prime Minister, have submitted the initiatives for the Department of Prime Minister and Cabinet, which covers all proposals for the Prime Minister and Emergency Management and Recovery Portfolios.

I am submitting the grants and funds and tagged contingency initiatives for the Prime Minister portfolio as detailed below:

ID 16286	Savings	Tagged Contingency	Reduce tagged contingency for Whenua Māori and Marae Pathway
ID 16281	Savings	Funds and Grants	Reduce funding for Preventing and Countering Violent Extremism

I am submitting the grants and funds and tagged contingency initiatives for the s 9(2)(f)(iv)

s 9(2)(f)(iv)

I have also submitted the cost pressures initiative as detailed below:

s 9(2)(f)(iv)

s 9(2)(f)(iv)

I have also annexed to this letter, the relevant Grants and Funds Summary Templates for which I am responsible for.

Yours sincerely

Rt Hon Christopher Luxon  
Prime Minister

Released under the Official Information Act 1982

## Annex 3: ID 16286 Reduce funding for tagged contingency Whenua Māori and Marae Pathway Cost Pressures

### Section 1: Overview

Section 1A: Basic initiative information			
Initiative title (max 120 characters)	Reduce funding for tagged contingency Whenua Māori and Marae Pathway Cost Pressures		
Lead Minister	Minister for Emergency Management and Recovery	Agency	Department of the Prime Minister and Cabinet
Initiative description (max 800 characters)	This initiative established a tagged operating contingency to provide for cost pressures in the Whenua Māori and Marae Pathway supporting Māori and their whenua, marae and other cultural assets severely affected by the 2023 North Island Weather Events (NIWE). Approval was recently received to extend the expiry date of the tagged contingency from 1 February 2025 to 1 February 2026, as the final costs are not yet confirmed		
Priority Area (PA) Objective	<input type="checkbox"/> Targeted policy savings	<input type="checkbox"/> Reprioritisation	
	<input type="checkbox"/> Grants and funds	<input type="checkbox"/> Performance Plan Scrutiny	
	<input checked="" type="checkbox"/> Tagged Contingency		
Is this a cross-Vote initiative?	N If yes, indicate which other Votes are affected.		
Agency contact	Name: Tarsh Barnett Phone: s 9(2)(a) Email: tarsh.barnett@dpmc.govt.nz	Treasury contact (Vote Analyst)	Name: Tim Roper Phone: s 9(2)(a) Email: timothy.roper@treasury.govt.nz

### Section 1B: Summary of savings profile

Operating funding available for return (\$m)										
2024/25	2025/26	2026/27	2027/28	2028/29 & outyears*	Total					
s 9(2)(i)	-	-	-	-	s 9(2)(i)					
Capital funding available for return (\$m)										
24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34*	Total
-	-	-	-	-	-	-	-	-	-	-

### Section 2: Status Update and Risks

Section 2A: Status Update	
What is the current status of the tagged contingency?	A tagged contingency s 9(2)(i) was established in Budget 2024 to provide for an increase in the number of marae categorised as category 3, an increase in the number of residential whenua Māori properties qualifying for buyouts plus more recent advice on the build costs for marae. This tagged contingency was in addition to the \$75 million drawn down on 28 September 2023 [T2023/1781 refers].

There have been no drawdowns of this tagged contingency, as final costs are not yet confirmed. There are potential savings from this tagged contingency of s 9(2)(i) . This could be s 9(2)(i) but this is dependent on:

- Ministerial decisions – two joint-ministerial papers have been submitted seeking approval for formal written offers to be made to each of the seven affected marae.
- Trustees for each marae consulting on the formal written offer and seeking any clarification of terms with the Crown.
- A Marae Project Delivery Plan (PDP) setting out stages, milestones and funding drawdowns signed off by the Minister.
- Gisborne District Council's consideration of whether a small number of residential at 2P properties may need to be category 3 if lifting the house is not feasible
- There are currently 25 residential whenua Māori properties on which relocation packages will be made. Decisions on offers have been made on 5 properties with a further seven almost ready for decision. 8 properties are part of decisions before Ministers, but the remainder are more complex. It is possible this number may increase because of the Gisborne District Council still considering the categorisation. This is in addition to the category 2P above that could become category 3 and eligible for a package.

Once decisions on the offers are made, the negotiations completed, and final costs are known, Ministerial approval will be sought to draw down the funds from the contingency in February 2025.

## Section 2B: Risks

What is the risk of fully or partial returning the tagged contingency to the centre?

As part of the recovery from the NIWE, the Government agreed that the Crown would implement a Pathway for Whenua Māori and Marae where local authorities had categorised affected whenua Māori as Category 3 (having an intolerable risk to life in a future weather event) in recognition that Treaty responsibilities towards whenua Māori and other taonga rests primarily with the Crown. Cabinet subsequently agreed the policy parameters for the Whenua Māori and Marae Pathway with allocated funding.

If the tagged contingency is fully returned to the centre the Crown would not be able to support people residing on Māori land severely affected by the NIWE, and assessed as Category 3 by councils, to move out of harm's way to safe places. The Whenua Māori and Marae Pathway focuses on Category 3 residential land blocks, marae, and assets of significance. There would also be a disparity between how owners of category 3 whenua Māori, and category 3 marae are treated as against category 3 general title property owners. Engagement and negotiations with all affected marae and whenua Māori owners are well underway and expectations have been created – removing access to this tagged contingency would mean the support would need to be significantly decreased to an unviable level to get people out of harm's way to fit within the \$75 million funding that was drawn down in September 2023. This would not work in the context that they have been told the local authority has categorised their property such that they face intolerable risk to life if they live there. Doing so would result in legal challenge. It would also result in the Crown reducing its contribution to the relocation of 7 Marae, likely leading to this work not being completed as there are no obvious sources of income for marae trustees to complete the work.

It is unlikely that the full contingency will be required and savings of s 9(2)(i) and s 9(2)(i) are anticipated. Once decisions are made, negotiations completed, and final costs are known, Ministerial approval will be sought to draw down the funds from the contingency in February 2025.

## Annex 2: ID 16281 Reduce funding for Preventing and Countering Violent Extremism

### Section 1: Overview

Section 1A: Basic initiative information										
Initiative title (max 120 characters)	Reduce funding for Preventing and Countering Violent Extremism									
Lead Minister	Vote Prime Minister	Agency	Department of the Prime Minister and Cabinet							
Initiative description (max 800 characters)	This proposal offers savings options for scaling or cancelling an initiative that enables research and initiatives to build knowledge and capability to prevent and counter violent extremism and reduce the risk of terrorist attacks in New Zealand.									
Priority Area (PA) Objective	<input type="checkbox"/>	Targeted policy savings	<input type="checkbox"/>	Reprioritisation						
	<input checked="" type="checkbox"/>	Grants and funds	<input type="checkbox"/>	Performance Plan Scrutiny						
	<input type="checkbox"/>	Tagged Contingency								
Is this a cross-Vote initiative?	N	If yes, indicate which other Votes are affected								
Is this a revenue initiative?	N	Does this require legislative change?	N							
Agency contact	Name: Andy George Phone: s 9(2)(a) Email:andy.george@dpmc.govt.nz		Treasury contact (Vote Analyst)	Name: Tim Roper Phone: Email:timothy.roper@treasury.govt.nz						
Section 1B: Summary of savings/reprioritisation profile										
Operating funding available for return (\$m)										
2024/25	2025/26	2026/27	2027/28	2028/29 & outyears*	Total					
-	0.500	0.500	0.500	0.500	2.000					
Capital funding available for return (\$m)										
24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34*	Total
-	-	-	-	-	-	-	-	-	-	-
*Extend the profile above if funding is needed beyond 2033/34.										



	<p>2. <b>Return \$250,000 as savings and reprioritise \$250,000.</b> Operating a research fund with a further 50 per cent (in addition to the scaling in Budget 2024) decrease would not be viable as the initiative would be too costly in DPMC resources to administer relative to the value of the outputs. If the low scaling option was supported, the remaining \$250,000 would be reprioritised to departmental baseline to fund an ongoing FTE to deliver high priority PCVE initiatives, in lieu of supporting external research and initiatives, and the non-departmental appropriation would cease.</p> <p>3. <b>Return \$500,000 (all remaining funding) as savings.</b> s 9(2)(g)(i)</p>
<p>What was the process used to select the preferred option?</p>	<p>This initiative has already been significantly reduced for savings over the past year. Further cuts begin to render this initiative untenable. In 2022/23 the total amount of funding allocated to the Centre was \$1.325m per year. A planned increase in ongoing funding for the Centre in 2023/24 did not eventuate due to reprioritisation. Funding levels remained until Budget 24 decisions reduced future funding further to \$500,000 per year. This option was chosen by Ministers over the option to reduce his funding to zero.</p> <p>s 9(2)(g)(i)</p> <p>s 6(a)</p> <p>s 9(2)(g)(i)</p> <p>This research funding was established as the Government's response to recommendation 14 of the report of the Royal Commission of Inquiry into the terrorist attack on Christchurch masjidain on 15 March 2019. This recommendation has previously been publicly announced by Ministers as having been fully implemented and integrated into BAU work. s 9(2)(g)(i)</p>

## Section 3: Costs and benefits analysis

### Section 3A: Benefits and non-fiscal costs

<p>Where do the savings or revenue or reprioritisation arise from?</p>	<p>At the high option, savings would be generated by ceasing all Government-funded and supported PCVE research and related initiatives. Funding is primarily allocated to the Victoria University of Wellington and a model is being trialled to distribute funding via their Policy Hub. Such initiatives as this would stop to generate the savings required.</p>
<p>Risks and impacts</p>	<p>s 6(a)</p> <p>s 6(b)(i)</p> <p>s 6(a)</p>

s 6(a)

s 9(2)(g)(i)

Government's support to PCVE research remains high profile with key stakeholders. The creation of a mechanism to fund PCVE research has been one of the most prominent and tangible responses to the report's recommendations.

s 9(2)(g)(i)

Impact on frontline services

High  Medium  Low

What is the level of risk to your Agency's service delivery expected from the proposed savings?

Climate impact

Yes – emissions impacts (positive or negative)  Yes – climate adaptation or resilience impacts (positive or negative)  No impact

**Section 3B: Status quo**

Status quo

Budget 2024 decisions resulted in a decrease of funding under this initiative, which necessitated a review of how the remaining \$500,000 could be spent most efficiently and effectively in future years to deliver the highest possible value PCVE research. DPMC has taken the decision to defund the national Centre for Research Excellence from 30 December 2024. DPMC is currently considering how to rescope the model to be more efficient and effective while still supporting the New Zealand research community in future years.

We are currently trialling a model with the Victoria University of Wellington's Policy Hub, who have commissioned a small number of small PCVE research projects as part of the funding provided for the Centre in 2024. Through DPMC, the agencies of the Counter-Terrorism Coordination Committee (CTCC) and the FCM Research Network have identified several priority areas of research for increasing our understanding in prevention practices, particularly in disengagement, emerging technology, and online disruption.

s 9(2)(g)(i)

s 9(2)(g)(i)

Existing operating funding for programme/service (\$m)					
2024/25	2025/26	2026/27	2026/28	2028/29 & outyears*	Total
-	0.500	0.500	0.500	0.500	2.000

Existing capital funding for programme/service (\$m)										
24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34*	Total
-	-	-	-	-	-	-	-	-	-	-

\*Extend the profile above if funding is needed beyond 2033/34.

### Section 3C: Savings / Revenue / Reprioritisation profile and cost breakdown

**Formula and assumptions underlying costings** *Travel and operating expenses are estimated based on current rates, and net FTE funding per estimated salary cost for band of role.*

#### Recommended operating savings / reprioritisation (\$m)

Operating expense category	2024/25	2025/26	2026/27	2027/28	2028/29 & outyears*	Total
<i>Travel</i>	-	0.005	0.005	0.005	0.005	0.020
<i>Operating Expenses</i>	-	0.095	0.095	0.095	0.095	0.380
<i>Net FTE funding</i>	-	0.150	0.150	0.150	0.150	0.600
<b>Total (\$m)</b>	-	<b>0.250</b>	<b>0.250</b>	<b>0.250</b>	<b>0.250</b>	<b>1.000</b>

Headcount Change	2024/25	2025/26	2026/27	2027/28	2028/29 & outyears*
Total # of net FTEs at Department of the Prime Minister and Cabinet (employees)	-	1.0	1.0	1.0	1.0
<b>Total # of net FTEs (employees and contractors/consultants)</b>	-	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>

**Additional breakdown of FTE changes over the forecast period** *Funding is for one Senior Advisor role within DPMC.*

**Workforce Management** *No vacancies are included in the roles.*

Recommended capital savings (\$m)											
Capital expense category	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34*	Total
<b>Total (\$m)</b>	-	-	-	-	-	-	-	-	-	-	-

## Section 4: Delivery

### Implementation of savings / reprioritisation

Implementation of savings from / reprioritisation of this programme, activity or investment	s 9(2)(g)(i)				
	As the decision to defund the Centre has already been taken and implementation already commenced, transition planning and contracting arrangements are already underway. s 9(2)(g)(i)				
<b>Transition costs associated with the savings initiative (\$m)</b>					
2024/25	2025/26	2026/27	2027/28	2028/29 & outyears*	Total
-	-	-	-	-	-

## Section 5: Equity

<b>Timing of costs and benefits</b>	The key risks of this initiative include the impact on the ability to deliver evidence-based approaches and build effective capabilities to actively prevent and counter violent extremism. There is also a significant reputational risk associated with closing this initiative as articulated in the template.			
<b>Treaty of (Te Tiriti o Waitangi) Waitangi implications</b>	N			
<b>Human rights implications</b>	N			
<b>Does the initiative have a larger impact on any of the following groups of New Zealanders than on the population as a whole</b>	Māori	Yes - Positive <input type="checkbox"/>	Yes - Negative <input type="checkbox"/>	No impact <input type="checkbox"/>
	Pasifika	Yes - Positive <input type="checkbox"/>	Yes - Negative <input type="checkbox"/>	No impact <input type="checkbox"/>
	Other minority ethnic groups	Yes - Positive <input type="checkbox"/>	Yes - Negative <input checked="" type="checkbox"/>	No impact <input type="checkbox"/>
	Rural Populations	Yes - Positive <input type="checkbox"/>	Yes - Negative <input type="checkbox"/>	No impact <input type="checkbox"/>
	Seniors	Yes - Positive <input type="checkbox"/>	Yes - Negative <input type="checkbox"/>	No impact <input type="checkbox"/>
	Disabled Peoples	Yes - Positive <input type="checkbox"/>	Yes - Negative <input type="checkbox"/>	No impact <input type="checkbox"/>
	Women and girls	Yes - Positive <input type="checkbox"/>	Yes - Negative <input type="checkbox"/>	No impact <input type="checkbox"/>
	Low-income individuals / families	Yes - Positive <input type="checkbox"/>	Yes - Negative <input type="checkbox"/>	No impact <input type="checkbox"/>
	Children and Young People	Yes - Positive <input type="checkbox"/>	Yes - Negative <input type="checkbox"/>	No impact <input type="checkbox"/>
Other groups (please specify)	Yes - Positive <input type="checkbox"/>	Yes - Negative <input type="checkbox"/>	No impact <input type="checkbox"/>	
<b>Distributional Impacts</b>	The He Whenua Taurikura National Centre of Research Excellence was launched in June 2022 by the then Prime Minister, in response to recommendation 14 of the RCOI. s 9(2)(g)(i)			

s 9(2)(g)(i)

**Grants and Funds Submission Summary**

Portfolio: Prime Minister

	High Amount	Low Amount
<b>Total Operating</b>	\$2.500 million (FY2024/25 - FY2028/29)	\$1.250 million (FY2024/25 - FY2028/29)
<b>Total Operating per annum (from 2025/26 onwards)</b>	\$0.500 million	\$0.250 million
<b>Details</b>	<p>Only one 'Grants and Funds' is included in the invitation for the Prime Minister's portfolio. Therefore, this summary refers to that one initiative (Preventing and Countering Violent Extremism (PCVE) Research – savings).</p> <p>The Preventing and Countering Violent Extremism (PCVE) Research initiative supports the Government's focus on law and order by mitigating and reducing the risk of terrorist attacks. s 6(a)</p> <p>s 6(a)</p> <p>Three options for this initiative have been considered. The high option of returning \$0.500 million in savings s 9(2)(g)(i)</p>	<p>Refer to the High Option for details of this initiative.</p> <p>Two low options have been considered:</p> <ol style="list-style-type: none"> <li>1. No further scaling and continue funding to enhance PCVE activities (preferred option). Under this option, <b>DPMC would retain \$500,000</b> non-departmental funding allocated in the MCA for PCVE research. The appropriation scope has recently been adjusted from a focus on a research centre to broader grants and initiatives to build knowledge and capability in the prevention and countering violent extremism system. This broader scope will help to soften a funding cliff caused by the expiration in 2024/25 of the three-year PCVE community funding initiative (administered by DIA) and enable greater focus on the highest impact aspects that contribute most to preventing attacks domestically and supporting contributions to collective work with like-minded international partners.</li> <li>2. <b>Return \$250,000 as savings and reprioritise \$250,000.</b> Operating a research fund with a further 50 per cent (in addition to the scaling in Budget 2024) decrease would not be viable as the initiative would be too costly in DPMC resources to administer relative to the value of the outputs. If the low scaling option was supported, the remaining \$250,000 would be reprioritised to departmental baseline to fund an ongoing FTE to deliver high priority PCVE initiatives, in lieu of supporting external research and initiatives.</li> </ol>
<b>Risks and mitigation</b>	<p>s 6(a)</p> <p>s 6(b)(i)</p> <p>s 6(a)</p> <p>s 9(2)(g)(i)</p> <p>The creation of a mechanism to fund PCVE research has been one of the most prominent and tangible responses to the report's recommendations. s 9(2)(g)(i)</p> <p>s 9(2)(g)(i)</p> <p>As the decision to defund the Centre has already been taken and implementation already commenced, transition planning and contracting arrangements are already underway.</p>	<p>Further to the risks articulated for the High option. The low options articulated above mitigate the risks indicated for the high option. s 9(2)(g)(i)</p>

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DEPARTMENT OF THE  
PRIME MINISTER AND CABINET  
TE TARI O TE PIRIMIA ME TE KOMITI MATUA

# Briefing

## Budget 2025 Vote Prime Minister and Cabinet Submission Update

To: Rt Hon Christopher Luxon, Prime Minister

Date: 7/02/2025 Priority level: High


### Purpose

1. This briefing seeks your approval of the submission confirming your Department's initiatives for consideration in Budget 2025 and provides you with a related letter addressed to the Minister of Finance.

### Recommendations

2. In line with our discussions in December 2024 and January 2025, I recommend you:

1. **agree** to submit all invited Budget 2025 tagged contingency, and grants and funds savings initiatives as described in the briefing DPMC-2024/25-493 (**Attachment A**)  YES /  NO
2. s 9(2)(f)(iv) [Redacted]  YES /  NO
3. s 9(2)(f)(iv) [Redacted]  YES /  NO
4. **agree** to sign and submit the Budget 2025 letter addressed to the Minister of Finance (**Attachment D**) with all approved initiative templates at Annex A to the letter attached.  YES /  NO



**Ben King**  
Chief Executive  
7 February 2025



**Rt Hon Christopher Luxon**  
Prime Minister  
.....

### Approval of Budget 2025 initiatives required

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3. On 23 December 2025 we provided you with a Budget 2025 submission for Vote Prime Minister and Cabinet [DPMC-2024/25-493 refers] (**Attachment A**). The submission was based on our in-person discussions on 20 December 2024 regarding the Department's Budget 2025 bid.
4. The 23 December submission invited you to lodge five initiatives to Budget 2025: one cost pressure, one savings from tagged contingency, and three savings from Grants and Funds (of which one relates to your portfolio and s 9(2)(f)(iv) [redacted]).

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### Next steps

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11. Each individual initiative and template has already been loaded into Treasury's Budget 2025 system.
12. Following dispatch of your signed letter and Vote initiatives to the Minister of Finance (**Attachment D** and **Annex A**), DPMC will provide a copy to the Treasury confirming your approval of those submissions.
13. We understand that Cabinet will consider and approve the budget package on Monday 14 April 2025.

s 9(2)(f)(iv)

Attachments:	Title	Security classification
<b>Attachment A:</b>	Budget 2025 Vote Prime Minister and Cabinet Submission (DPMC-2024/25-493)	<del>BUDGET-SENSITIVE UNCLASSIFIED</del>

s 9(2)(f)(iv)

<b>Attachment D:</b>	Letter to Minister of Finance Annex A: Vote PMC initiatives	<del>BUDGET-SENSITIVE UNCLASSIFIED</del>
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# Memorandum

## BUDGET 2025: REVIEW OF INITIATIVES

To: Executive Leadership Team (ELT)			
Date	10 December 2024	From	Louise Cameron Chief Advisor Strategic Finance
		Prepared by	Louise Cameron Chief Advisor Strategic Finance

### Purpose

1. The purpose of this memorandum is to seek the Executive Leadership Teams' feedback on the Budget 2025 savings initiatives.

### Recommendations

2. We recommend you:
  1. **note** that the Budget 2025 process requires DPMC is required to submit savings initiatives related to a tagged contingency and grants / funds;
  2. **consider** the submissions for savings and provide feedback;
  3. **discuss** the revised Business Group overviews presenting options for the cost pressure bid and provide feedback;
  4. **note** a briefing will be provided to the Prime Minister advising of the Budget 2025 submissions on Monday 16 December 2024; and
  5. **note** that the deadline for submissions is 1:00pm on Monday 23 December 2024.

### Background

3. The Minister of Finance wrote to the Prime Minister on 18 November 2024 outlining the core components of Budget 2025. This included an invitation to submit <sup>s 9(2)(f)(iv)</sup> initiatives: one new spending cost pressure, one savings from tagged contingency and three savings from Grants and Funds (of which one relates to the Prime Minister's portfolio and <sup>s 9(2)(f)(iv)</sup>   
 .
4. Following Executive Leadership Team (ELT) consideration of the initial options for the cost pressure bid on 3 December 2024, there has been further work on the options for each Business Group.
5. The purpose of this memorandum is to seek the ELT's review and consideration of the savings templates and the revised cost pressure options.

## Savings and Revenue

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6. DPMC is required to submit initiatives related to savings from two areas – a tagged contingency and grants and funds.

### **Tagged Contingency**

7. DPMC is required to indicate what savings could be taken from the Whenua Māori and Marae Pathway Cost Pressures tagged contingency.
8. A tagged contingency s 9(2)(i) was established in Budget 2024. Indicative estimates are that s 9(2)(i) could be returned. Further savings are possible, and Ministers have received a report indicating that savings could be s 9(2)(i), but as costs are still to be confirmed and a number of Ministerial decision points required, the initiative includes the s 9(2)(i). Further savings will be confirmed in February 2025.
9. Refer **Attachment A** for the Whenua Māori and Marae Pathway Cost Pressures savings initiative.

### **Grants and Funds: Prime Minister Portfolio**

10. Each portfolio received a list of Grants and Funds to assess for savings. The list noted a low and high value of targeted savings to be generated across all initiatives within the list. Agencies are required to provide savings options that equal at least the low value.
11. The list of savings initiatives for the Prime Minister's portfolio included one Grant and Fund – He Whenua Taurikuara (National Centre for Research Excellence). The high value of targeted savings is \$0.500 million and the low \$0.250 million.
12. This initiative was scaled to \$0.500 million per annum in Budget 2024. Given that further scaling would make this initiative non-viable, two options are proposed that suggest a reprioritisation of funding to other, but related, activities within DPMC. A third option proposes to return the \$0.500 million in full.
13. Refer **Attachment B** for the template for He Whenua Taurikuara (National Centre for Research Excellence).
14. All Grants and Funds are required to complete a summary outlining the low and high savings across the portfolio. For the Prime Minister's portfolio, the summary is provided at **Attachment C**.

### **Grants and Funds:** s 9(2) f(iv)

s 9(2)(f)(iv)

[Redacted content]

s 9(2)(f)(iv)

[Redacted text block]

**New Spending: Cost Pressures**

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22. s 9(2)(f)(iv)

[Redacted text block]

**Recommended next steps**

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- 24. A briefing to the Prime Minister along with the required letter to the Minister of Finance and bid templates will be provided to the Prime Minister on Monday 9 December 2024, allowing one week for consideration of the briefing
- 25. Submission of all initiatives is required by 1:00pm on Monday 23 December 2024.

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Attachments:	Title	Security classification
<b>Attachment A:</b>	Whenua Maori and Marae Pathway Cost Pressures savings initiative	[REDACTED]
<b>Attachment B:</b>	He Whenua Taurikuara (National Centre for Research Excellence)	[REDACTED]
<b>Attachment C:</b>	Grants and Funds Summary for the Prime Minister's Portfolio	[REDACTED]

s 9(2)(f)(iv)

