



18 July 2025

[Redacted]
[Redacted]
[Redacted]

Reference: OIA-2024/25-0956

Dear [Redacted]

Official Information Act request relating to Māori in the emergency management system

Thank you for your Official Information Act 1982 (the Act) request received on 5 June 2025. You requested:

Under the Official Information Act 1982, I am making a request for the following information held on record since 23 November 2023:

- 1. Copies of all communication (including but not limited to letters, emails, text messages, and WhatsApp messages) between National Emergency Management Agency (NEMA) and iwi, hapū, or any Māori organisations relating to any natural disaster or declared emergency, including requests for support, offers of assistance, or coordination of relief efforts.*
- 2. Copies of all documents (including but not limited to briefings, memos, advice, reports) that relate to the development, planning, or implementation of initiatives aimed at improving equity for Māori in the emergency management system.*
- 3. A list and description of any specific requests for support, resources, logistics, funding, or personnel from Māori communities during emergency events, and NEMA's response to each.*
- 4. Any internal reviews, evaluations, or post-response reports that include reference to:
 - a. The contribution of Māori-led responses to natural disasters.*
 - b. Identified service delivery gaps experienced by Māori communities.*
 - c. Lessons learned or recommendations concerning equity and Māori participation in emergency responses.**
- 5. Any training, capacity building, or funding support provided by NEMA to iwi, hapū or Māori organisations to improve emergency readiness, resilience, or response capacity.*
- 6. Records of any meetings, engagements, or consultations that NEMA had with iwi, hapū, or any Māori organisations relating to requests for support during or following a natural disaster, or at any stage regarding improving equity for Māori in the emergency management system. If these meetings were requested but not attended, please provide the reason as to why not.*

On 25 June 2025 you agreed to refine parts [1] and [2] of your request to be for the following:

1. *A summary list of substantive communication (excluding purely administrative messages) received from iwi, hapū, or Māori organisations relating to any natural disaster or declared emergency, including:*
 - a. *The name of the organisation.*
 - b. *The nature of the request or issue raised.*
 - c. *The date received.*
 - d. *A summary of NEMA's recorded response or follow-up, or any reason why no response/follow-up was provided.*

2. *Copies of any key briefings, reports, or memos held by NEMA that relate to:*
 - a. *Māori-led response efforts to natural disasters.*
 - b. *Identified service gaps experienced by Māori communities during emergencies.*
 - c. *Initiatives aimed at improving equity for Māori in the emergency management system.*

In addition, the time frame for responding to your request was extended under section 15A of the Act by 20 working days because it necessitated a search through a large quantity of information and consultations to be undertaken before a decision could be made on the request. Following this extension, I am now in a position to respond.

In relation to part [1] of your request, there is no easy way to search electronically for communications that may fall in scope of your request. Even with your refinement, to be able to identify any such communications, would involve the manual checking of thousands of emails across multiple business units within the National Emergency Management Agency (NEMA).

Taking into account the amount of information that would need to be assessed for relevance and the resources available to undertake that work, I believe to answer this part of your request as it is currently framed would involve substantial collation and research. Accordingly, I am declining part [1] of your request under section 18(f) of the Act, that the information requested cannot be made available without substantial collation or research. In reaching this decision, I first considered the factors contained in sections 18A(1) and 18B of the Act. However, I did not consider that taking any of these steps of charging you for the information, extending the time limits or consulting further with you, would allow the request to be answered.

Information being released

In relation to part [2] of your request please find copies attached of the relevant documents which are also listed in the table below:

Item	Date	Title	Decision
1	31 January 2021	Aide Memoire Mātihetihe marae visit	Release with some information withheld under sections 9(2)(a), 9(2)(g)(i)
2	19 June 2024	Aide Memoire Meeting with National Iwi Chairs Forum (NICF)	Release with some information withheld under sections 9(2)(a), 9(2)(f)(iv), 9(2)(g)(i)
3	1 August 2024	Aide Memoire National Iwi Chairs Forum	Release with some information withheld under sections 9(2)(a), 9(2)(g)(i)

Please note some information is withheld under the following sections of the Act:

- 9(2)(a), to protect the privacy of individuals
- 9(2)(f)(iv), to maintain the confidentiality of advice tendered by or to Ministers and officials
- 9(2)(g)(i), to maintain the effective conduct of public affairs through the free and frank expression of opinion.

In addition, a joint National Emergency Management Agency (NEMA) and Ministry of Social Development briefing which focuses on outlining issues and opportunities with the current leadership arrangements for welfare services in emergencies and proposed next steps, was not considered to be in scope, but it does mention the opportunity to involve community groups and iwi/Māori more in planning and response. This part has been provided as an excerpt as per section 16(1)(e) of the Act.

In particular, it notes:

“A key finding of the NISWE report was that communities and key organisations are not being involved in planning activities and there is a “major disconnect between communities and CDEM agencies”. The Government’s response to the NISWE report acknowledged that strengthening the role of community and iwi/Māori will be a key focus area of the work programme to improve the emergency management system. In reviewing the welfare leadership arrangements there is an opportunity to achieve better outcomes for this focus area.”

Information publicly available

In addition, the following documents listed in the table below are relevant to part [2] of your request:

Item	Title	Website link
4	Documents relating to the Government’s decision to not proceed with the Emergency Management Bill	Release-version-Documents-relating-to-the-Governments-decision-to-not-proceed-with-the-Emergency-Management-Bill.pdf
5	Strengthening Disaster Resilience and Emergency Management: Legislative Implications	proactive-release-Strengthening-Disaster-Resilience-and-Emergency-Management-Legislative-Implications.pdf
6	Discussion document Strengthening New Zealand’s emergency management legislation April 2025	Discussion document: Strengthening New Zealand’s emergency management legislation
7	Review of Reviews: 2023 North Island Severe Weather Events Report	Review-of-Reviews-2023-North-Island-Severe-Weather-Events-September-2024.pdf
8	Strengthening Emergency Management: Release of Discussion (CAB-25-MIN-0125)	Will be proactively released soon on the NEMA website at: www.civildefence.govt.nz

Items 4 - 8 are refused under section 18(d) of the Act, as they are, or soon will be publicly available. Please note some information is withheld as marked within the documents themselves and these withholding grounds still apply.

In relation to part [3] of your request, nothing has been identified relevant to your request therefore this part of your request is refused under section 18(e) of the Act, as the information requested does not exist. Operationally, specific requests for support, resources, logistics, funding, or personnel from Māori communities during an emergency event may have arisen at a local level, but nothing has been escalated to a national level in regard to response.

In relation to part [4] of your request we have interpreted your request for internal reviews, evaluations, or post-response reports as internal operational reviews or reports that NEMA has completed and published. NEMA conducts internal after-action reviews and/or evaluations following emergency responses and exercises that it has led or supported.

Searches were completed of the relevant Information Management Systems, and we were unable to identify any reports, lessons or recommendations relating to:

- a. *The contribution of Māori-led responses to natural disasters.*
- b. *Identified service delivery gaps experienced by Māori communities.*
- c. *Lessons learned or recommendations concerning equity and Māori participation in emergency responses.*

Accordingly, this part of your request is refused under section 18(e) of the Act, as the information requested does not exist. However, we have published the *NISWE Internal Operational Lessons Report* and the *NISWE Review of Reviews* which you may find useful and can locate at the following links:

[May-2024-NISWE-NEMA-Internal-Operational-Lessons-Report-FINAL.pdf](#)

[Review of Reviews: 2023 North Island Severe Weather Events Report » National Emergency Management Agency](#)

In relation to part [5] of your request, NEMA has not provided any training or capacity building to iwi, hapū or Māori organisations and so this part of your request is refused under section 18(e) of the Act, as the information requested does not exist.

The following table lists the funding provided through the Civil Defence Emergency Management Resilience Fund; this is publicly available on the NEMA website here: <https://www.civildefence.govt.nz/cdem-sector/cdem-resilience-fund>

Date	Organisation	Project
24/7/2024	Te Ātiawa o te Waka-a-Maui	2024-12 Resilience Fund: Te Ātiawa Response and Resilience Development
17/12/2024	Ruapehu Marae Resilience Program	2024-08 Resilience Fund: Ruapehu Marae Resilience Program
14/04/2025	Hono (Māori Emergency Management Network)	2025-24 Strengthening Community Emergency Response through targeted CIMS Training and dedicated Iwi Partnerships
14/04/2025	Te Ihuwaka	2025-26 Whakakāia te kete rokiroki - Marae Preparedness & Resilience

In relation to part [6] of your request, I refer you to part [3] of my response, in that specific requests for support from Māori communities/organisations during or following a natural disaster and regarding improving equity for Māori in the emergency management system may have arisen at a local level, but nothing has been escalated to a national level. In addition, any funding (which would be considered as support) has been included in part [5] of my response.

To be able to provide you with any further records of any meetings, engagements, or consultations that NEMA had with iwi, hapū, or any Māori organisations would involve substantial collation and research as multiple manual searches of databases and email systems across NEMA would need to be completed to be able to answer this. Accordingly, this part of your request is also refused under section 18(f) of the Act. The additional sections of the Act and considerations apply as highlighted in part [1] of my response.

In making my decision, I have considered the public interest considerations in section 9(1) of the Act. No public interest has been identified that would be sufficient to override the reasons for withholding that information.

You have the right to ask the Ombudsman to investigate and review my decision under section 28(3) of the Act.

This response will be published on the Department of the Prime Minister and Cabinet's website during our regular publication cycle. Typically, information is released monthly, or as otherwise determined. Your personal information including name and contact details will be removed for publication.

Yours sincerely



Sarah Holland
Chief Advisor to the Chief Executive



**National Emergency
Management Agency**
Te Rākau Whakamarumaru

Aide Memoire

Mātihetihe marae visit

Date:	31/01/2021	Priority level:	Routine
Security classification:	IN-CONFIDENCE UNCLASSIFIED	Report number:	NEMA-2024/25-110

	Action sought	Deadline
Hon Mark Mitchell Minister for Emergency Management and Recovery	note contents	

Contact for telephone discussion (if required):

Name	Position	Telephone	1 st Contact
Sarah Holland	Chief Advisor to the Chief Executive National Emergency Management Agency	s9(2)(a)	✓
Iona Wassilieff	Principal Communications Advisor	s9(2)(a)	

Minister's Office

Status:

Signed

Withdrawn

Comment for agency

Attachments: Yes

Mātihetihe marae visit	NEMA-2024/25-110
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Aide Memoire

Mātihetihe marae visit

To: Hon Mark Mitchell
Minister for Emergency Management and Recovery

Date	31/01/2025	Security Classification	IN-CONFIDENCE UNCLASSIFIED
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Purpose

1. This aide memoire provides key messages to support your engagement with The National Iwi Chairs Forum (NICF) and Hon Simon Watts as part of your joint visit to Mātihetihe marae in Mitimiti, Northland.
2. Speaking points for a short speech (if required) are provided in Annex One.
3. Also attached for your information are:
 - slides provided by NEMA to the NICF which set out high-level information on the Emergency Management System Improvement Programme (EMSIP) and the Emergency Management (EM) Bill
 - an A3 setting out similar information on EMSIP and the EM Bill on a single page.

Impact of 2023 North Island Severe Weather Events on Mitimiti

4. The main impact to Mitimiti of the 2023 North Island Severe Weather Events was damage to infrastructure, in particular to the roading network.
 - Severe damage to all roads in and out isolated the community for a number of weeks.
 - Widespread damage to the power network causing extended outages
 - Loss of communications – damage to cell sites and loss of electricity
 - Loss of potable water within the community.
5. Additional pressure was added to the roads that service Mitimiti as a result of extended closures of State Highway 1 at Mangamuka Gorge before and following the 2023 events. These roads became part of alternative routes to and from Kaitaia for effectively 3 years. Over this period of time further damage was done to the network. This has had a financial

cost to the community in terms of damage to vehicles and additional milage to get to work, shopping and getting kids to school.

6. Mitimiti has an active and established Community Response Group and is engaged with the Northland Civil Defence Emergency Management Group.

Engagement with NICF (Marama Royal / Kiritapu Allan)

7. The visit to Mātihetihe marae provides an opportunity to engage with NICF members ahead of the in-depth hui on the EMSIP Roadmap, planned for 11 February. This date is not yet confirmed, so in your conversations with Marama or Kiritapu you could ask how the timing is shaping up.
8. Suggested talking points:
 - Work to strengthen the Emergency Management System is focused on two related programmes:
 - Legislative reform through a new Emergency Management Bill (EM Bill)
 - Operational improvements through the Emergency Management System Improvement Programme (EMSIP)
 - EMSIP has been set up to implement the actions agreed to in the Government Response to the Government Inquiry into the Response to the North Island Severe Weather Events. Some of the actions will be partially addressed through the new EM Bill.
 - Cabinet invited me to report back early in 2025 with a detailed implementation and investment roadmap for EMSIP. NEMA have produced an initial draft of this.
 - I look forward to discussing the roadmap for EMSIP in more detail with you at a hui with NEMA, hopefully next week.
 - I also want to acknowledge the invaluable input we are receiving from you through Kiritapu on the detailed policy proposals for the new EM Bill. Officials tell me the feedback is in-depth and insightful, clearly founded on lots of work and experience.
 - The system needs to support the significant capacity and capability of iwi Māori across emergency management.
 - Iwi perspectives are critical to strengthening the system. I am keen to hear your views on what is needed, both through the EMSIP Roadmap and the new EM Bill.

Engagement with Hon Simon Watts

9. Hon Simon Watts will have an interest in both EMSIP and the EM Bill through his Climate Change and Local Government portfolios. The visit provides an opportunity to update him on work underway and invite further engagement.

10. Suggested talking points:

- New Zealand's emergency management system is under pressure due to our high and growing level of disaster risk. The increased frequency and scale of emergencies is our new normal and we need to get ahead of the next event.
- Work underway to strengthen the Emergency Management System is focused on two related programmes being led by NEMA:
 - Legislative reform through a new Emergency Management Bill (EM Bill)
 - Operational improvements through the Emergency Management System Improvement Programme (EMSIP).
- I will report back to Cabinet in April with a discussion document on proposals for the EM Bill, and with a detailed implementation and investment roadmap for EMSIP. NEMA are working with officials across government on these products.
- There are synergies between these and your work on adaptation, which I understand will be coming to Cabinet in April as well. The work to finalise a hazard agnostic adaptation framework is an important part of building New Zealand's resilience to emergencies.
- Without strengthening our risk reduction activity, we will continue to rely on being the ambulance at the bottom of the cliff. Large parts of this risk reduction activity is delivered through other legislative and non-legislative levers and tools, like those being looked at through your work on the adaptation framework.
- I am keen to engage with you to gain an understanding from your perspective on the gaps and opportunities, and what other issues there are.

Next steps

11. NEMA will provide talking points and back pocket messages to support you for the in-depth hui with NICEF on the EMSIP Roadmap planned for 11 February.



Sarah Holland
**Chief Advisor to the Chief Executive
 National Emergency Management
 Agency**

31/01/2025.

Hon Mark Mitchell
**Minister for Emergency Management
 and Recovery**

...../...../.....


Annexes:	Title	Security classification
Annex One:	Speaking points for speech (if required)	Unclassified
Annex Two:	Slides provided to NICEF	Unclassified
Annex Three:	EMSIP and EM Bill on a page A3	Unclassified

Annex One: Speaking points for speech (if required)

s9(2)(g)(i)

Released under the Official Information Act 1982

s9(2)(g)(i)



Released under the Official Information Act 1982

Annex Two: Slides provided to NICF

See attachment

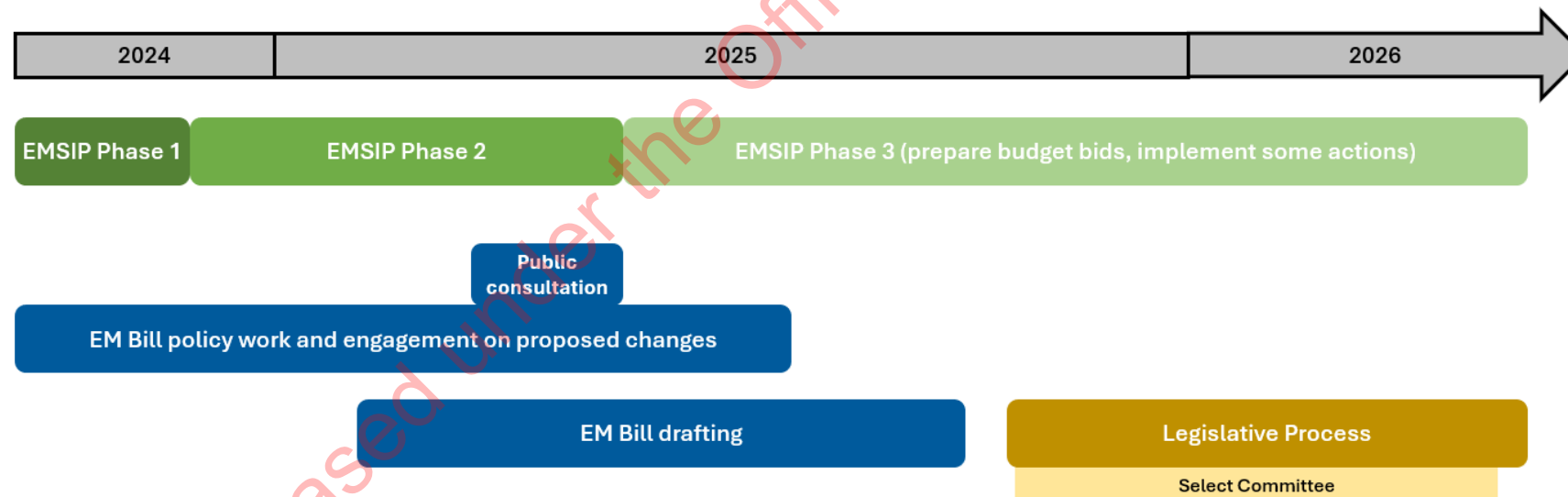
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Emergency Management System update

Work underway in the Emergency Management System is focused on two related programmes:

- Legislative reform through a new Emergency Management Bill (**EM Bill**)
- Operational improvements through the Emergency Management System Improvement Programme (**EMSIP**)

The *indicative* timeline for these programmes is below:



Emergency Management System Improvement Programme (EMSIP)

- On 10 October 2024 the Government released its [long-term vision to strengthen New Zealand's emergency management system](#), in response to the recommendations in the Government Inquiry into the Response to the North Island Severe Weather Events (NISWE). The Government response accepted all the high-level recommendations, identifying five focus areas with 15 actions. The Emergency Management System Improvement Programme (EMSIP) has been set up to implement the actions, and some of the actions will be partially addressed through the new **EM Bill**.
- The five focus areas for EMSIP are:
 - 1) Giving effect to the whole-of-society approach to emergency management (including recognising the role of iwi Māori).
 - 2) Supporting and enabling local government to deliver a consistent minimum standard of emergency management across NZ
 - 3) Professionalising and building the capability and capacity of the EM workforce
 - 4) Enabling different parts of the system to work better together at the national level
 - 5) Driving a strategic focus on investment and implementation.
- **Phase 1** of EMSIP is complete and produced the above-mentioned report. **Phase 2** is underway and will culminate with an investment and implementation roadmap delivered to Cabinet in early 2025. The roadmap will be very high level and set out a range of options for Cabinet to consider. Business cases and detailed design of the roadmap actions will follow Cabinet's decisions. **NEMA intends to discuss the draft roadmap with NICF members through a hui proposed for 11 February.**

Emergency Management Bill

- The Government intends to introduce a new EM Bill in the second half of 2025, to replace the Civil Defence Emergency Management Act 2002 (CDEM Act).
- The new Bill is an opportunity to make sure our legislative settings enable the improvements identified through the NISWE Inquiry and other reviews, including the need for a whole-of-society approach to emergency management.
- To achieve this, the objectives for the new bill are to:
 - strengthen the participation of communities and iwi Māori in emergency management
 - provide for clear responsibilities at the national, regional, and local levels
 - enable a higher minimum standard of emergency management
 - minimise disruption to essential services; and
 - ensure agencies have the tools to do their jobs effectively when an emergency happens.
- The new Bill will incorporate learnings and recommendations from submissions on the previous discharged bill, as well as the NISWE Inquiry and other reviews.
- **NEMA is working with NICF through Pou Take Āhuarangi on the draft policy for the EM Bill.** There will also be a public consultation phase on legislative reform options in the first half of 2025.

Annex Three: EMSIP and EM Bill on a page A3

See attachment

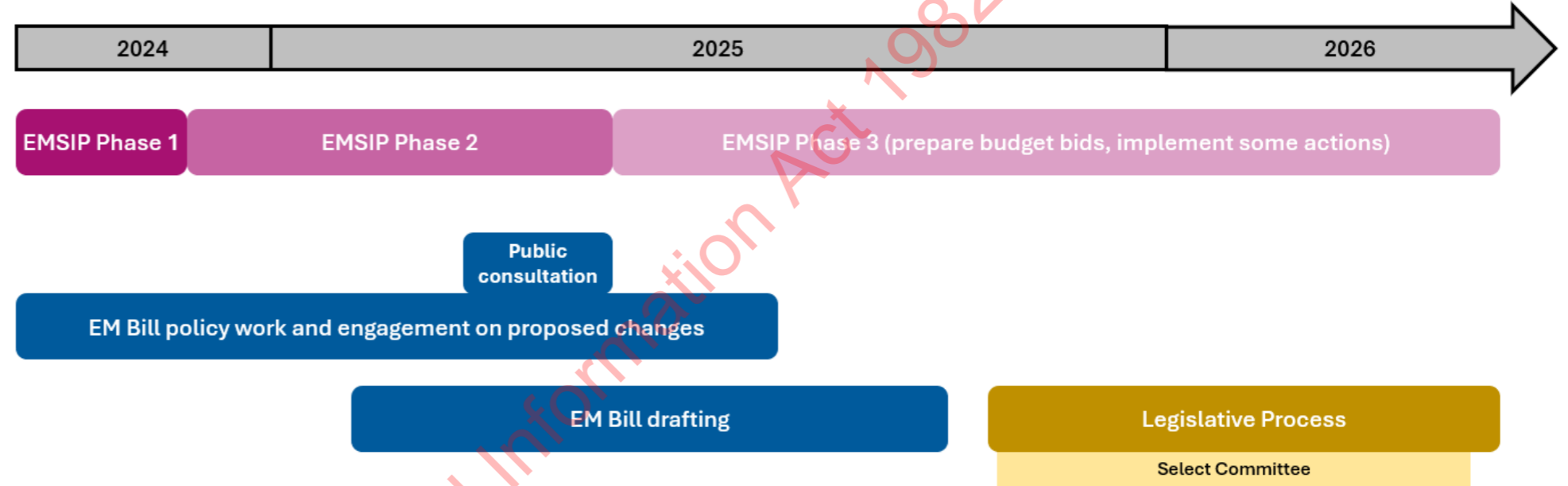
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Emergency Management Bill/EMSIP Relationship

There are many interdependencies between the EMSIP focus areas, and with the Emergency Management Bill. The Bill will partially deliver on some of the actions.

Emergency Management System Improvement Programme (EMSIP)

- The **Emergency Management System Improvement Programme (EMSIP)** is the programme to implement change in the emergency management system. It was established after the Government Inquiry into the Response to the North Island Severe Weather Events (The NISWE Inquiry).
- Phase 2** – the current phase of work – involves preparing an investment and implementation roadmap to show Cabinet how we intend to get there.
- In **Phase 3** we will develop any budget bids needed for the following year, and expect to see progress on some of the actions.
- In **Phase 4** actions that have been agreed and funded will continue to be rolled out. It will take time to deliver the actions and Phase 4 is likely to last several years.
- Cabinet approved 15 actions to improve the system, across all 4Rs. Of these 15 actions, some may require legislative change and the **Emergency Management Bill** will seek to address these where necessary.



Emergency Management Bill

The Bill is an opportunity to make sure our legislative settings enable the improvements identified through the NISWE Inquiry and other reviews. The reforms aim to ensure there is a whole-of-society approach to emergency management. To achieve this, the objectives for the new Bill are:

1. Strengthening the participation of communities and iwi Māori in emergency management
2. Providing for clear responsibilities at the national, regional, and local levels
3. Enabling a higher minimum standard of emergency management
4. Minimising disruption to essential services
5. Ensuring agencies have the tools to do their jobs effectively when an emergency happens

Emergency Management Bill inputs

- Overall intent and main features of the CDEM Act
- Relevant proposals from the 2023 Bill
- Subs/engagement on previous Bill
- EMSIP actions eg, Recognise the role of Iwi/Māori, setting standards
- NEMA's assessment of system performance issues
- Work and submissions on the previous Emergency Management Bill
- International best practice.

What we're doing on the Emergency Management Bill

NEMA's work on the EM Bill is split into the eight workstreams below. We are concurrently working on policy analysis and targeted engagement, and drafting the new bill.

1. Central Government roles and responsibilities
 - Control authority, national leadership functions, Government continuity planning
2. Local Government roles and responsibilities
 - Clarification of roles, hazard management, information sharing, offshore islands, CEG responsibilities
3. Community participation
 - Iwi Māori in Emergency Management, disproportionately affected groups, role of the community
4. Restoration of essential services
5. Technical proposals e.g. Definition of "emergency Services", powers of the Director
6. Emergency powers and compensation and liabilities
7. Planning regime (eg National CDEM Plan)
8. Other issues eg. Animal welfare

In April, a discussion document outlining problem definitions and options will be released for public consultation.



**National Emergency
Management Agency**
Te Rākau Whakamarumarū

Aide Memoire

Meeting with National Iwi Chairs Forum (NICF)

Date:	19/06/2024	Priority level:	Routine
Security classification:	IN-CONFIDENCE UNCLASSIFIED	Report number:	NEMA-2023/24-112

	Action sought	Deadline
Hon Mark Mitchell Minister for Emergency Management and Recovery	Note content	

Contact for telephone discussion (if required):

Name	Position	Telephone	1 st Contact
Stefan Weir	Chief of Staff National Emergency Management Agency	s9(2)(a)	
Tania Gerrard	Chief Advisor Māori	s9(2)(a)	✓

Minister's Office

Status:

Signed

Withdrawn

Comment for agency

Attachments: No

Aide Memoire

Meeting with National Iwi Chairs Forum (NICF)

To: Hon Mark Mitchell
Minister for Emergency Management and Recovery

Date	19/06/2024	Security Classification	IN-CONFIDENCE UNCLASSIFIED
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Purpose

1. You are scheduled to meet with Marama Royal and Hon Kiri Allan (Chair and lead technician of the Pou Take Āhuarangi - Climate Change and Disaster Recovery) to discuss the role of Māori in disaster risk reduction, preparedness, response and recovery.
2. This aide memoire provides you with a brief background to Pou Take Āhuarangi, their work programme and next steps.

Te Pou Take Āhuarangi

Background

3. The National Iwi Chairs Forum (NICF) is a group of nearly 80 iwi representatives (chairs of iwi governance structures or Post Settlement Governance Entities) who work collaboratively on key priorities of the day and advocate for the collective priorities of those iwi represented in the NICF.
4. NICF's priorities are placed into the following Pou structure and are individually chaired by various iwi leaders:
 - Pou Tikanga -Eliminating racism
 - Pou Tangata – Oranga Tamariki, Data, Mātauranga, Rangatahi, Justice and Health
 - Pou Tahua – Oceans, Wai 262 claim, Māori access to capital and housing
 - Pou Taiao – Freshwater, conservation and biodiversity
5. Pou Take Āhuarangi's portfolio is climate change and disaster recovery. Marama Royal (Chair, Ngāti Whatua o Orakei) is the chair for Pou Take Āhuarangi and is supported by Hon Kiri Allan as lead technician for disaster recovery.

s9(2)(f)(iv)

Meeting with National Iwi Chairs Forum (NICF)

NEMA-2023/24-112

s9(2)(f)(iv)

s9(2)(g)(i)

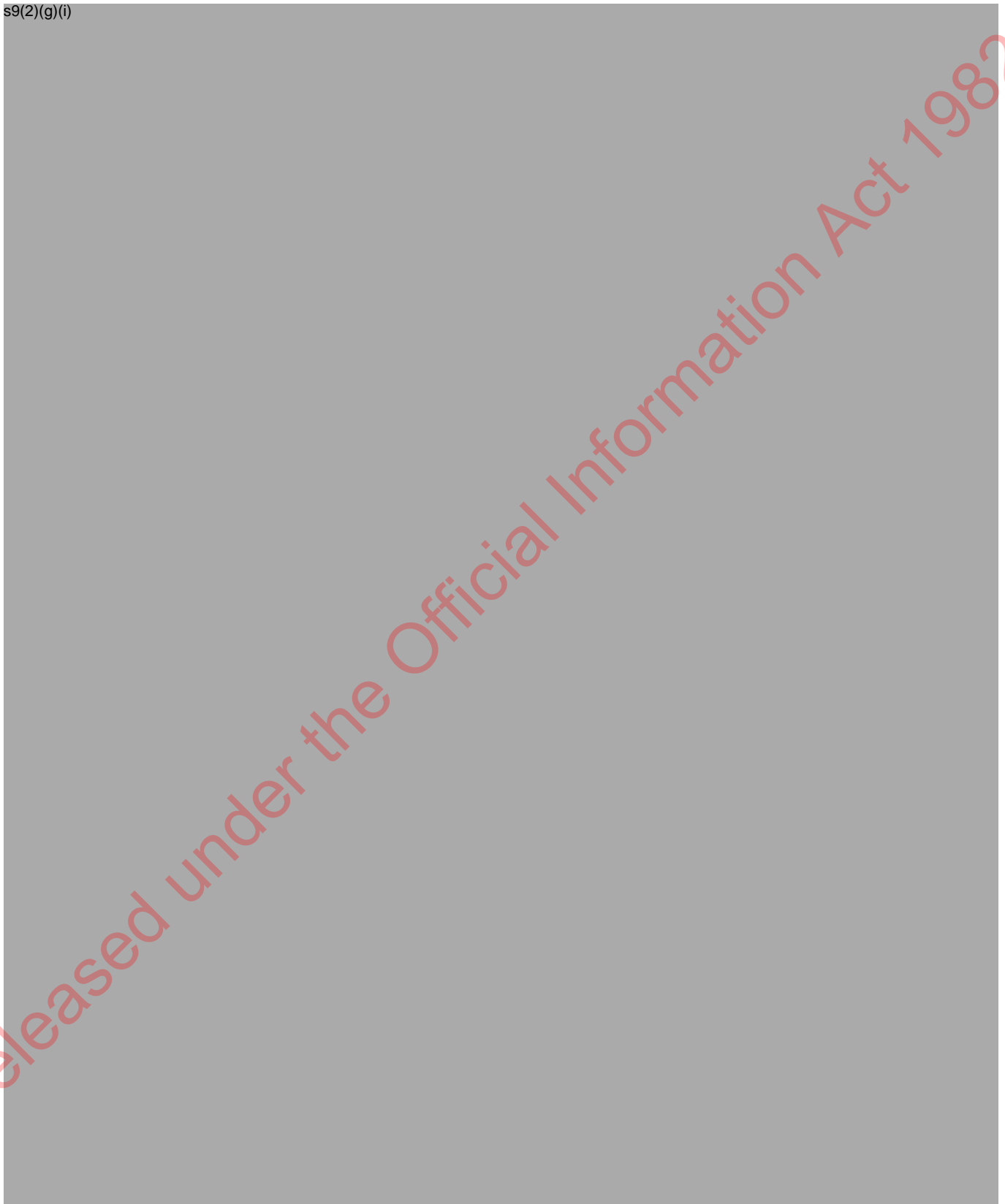
Situation analysis

10. The various reviews into the North Island Severe Weather Events have strongly supported the role that iwi Māori played during and after the events and recommend the emergency management system needs to recognise and enable the important role of iwi Māori at all levels.
11. NEMA is currently developing its Māori strategy – Te Kāhui Mataara - which seeks to understand the role iwi Māori can provide and how the emergency management system collaborates with iwi Māori to improve participation in risk reduction, readiness, response and recovery. Part of our development is working with some iwi groups to understand what is needed to achieve this.
12. NEMA's engagement with Māori emergency management advisers has informed Te Kahui Mataara's focus areas and priorities. Forming a relationship with Pou Take Āhuarangi will strengthen our collective approach to impacts being experienced by Māori during events.
13. Exercise Rū Whenua is helping to assist NEMA with that understanding. The outcomes of the exercise will assist in the development of the Māori strategy and how it can assist with supporting the role iwi Māori play in the emergency management system.

14. Pou Take Āhuarangi has been invited to take part in Days 2 and 3 of Exercise Rū Whenua.

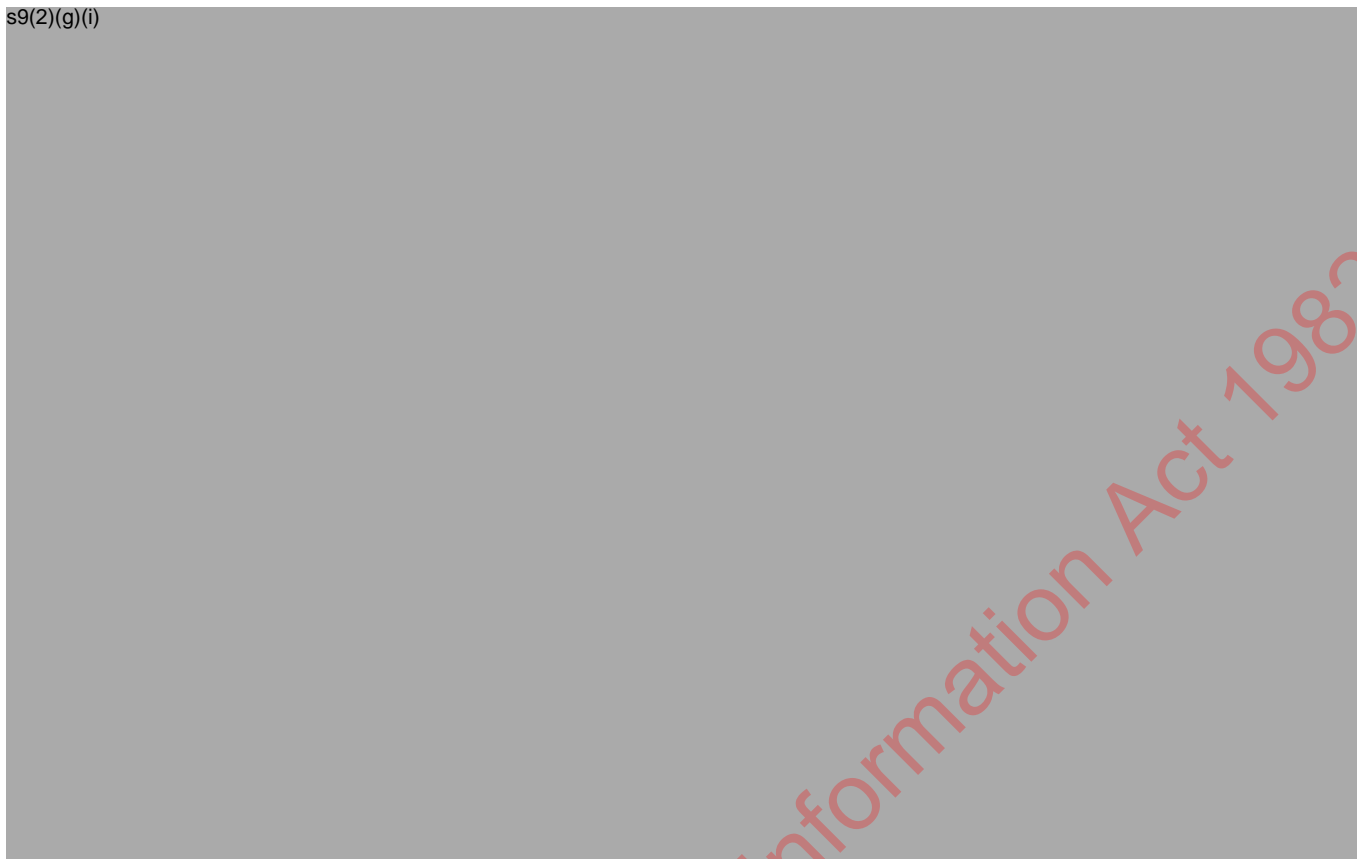
Draft talking points

s9(2)(g)(i)



Released under the Official Information Act 1982


s9(2)(g)(i)



Recommendation

The National Emergency Management Agency (NEMA) recommends you:

- a. **Note** the contents of this aide memoire


<p>Stefan Weir Chief of Staff National Emergency Management Agency</p>
<p>19 June 2024</p>

<p>Hon Mark Mitchell Minister for Emergency Management and Recovery</p>
<p>...../...../.....</p>



Aide Memoire

National Iwi Chairs Forum

Date:	1/08/2024	Priority level:	Routine
Security classification:	IN-CONFIDENCE UNCLASSIFIED	Report number:	NEMA-2024/25-22

	Action sought	Deadline
Hon Mark Mitchell Minister for Emergency Management and Recovery	Note contents	2/8/24

Contact for telephone discussion (if required):

Name	Position	Telephone	1 st Contact
Stefan Weir	Chief of Staff	s9(2)(a)	✓
Tania Gerrard	Chief Advisor Māori / Pou Whakahaere	s9(2)(a)	


Departments/agencies consulted on Briefing
Department of Prime Minister and Cabinet

Minister's Office

Status:

Signed

Withdrawn



Stefan Weir
Chief of Staff, National Emergency Management Agency

1 August 2024

Hon Mark Mitchell
Minister for Emergency Management and Recovery

...../...../.....

Attachments: No

National Iwi Chairs Forum	NEMA-2024/25-22
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Aide Memoire

National Iwi Chairs Forum

To: Hon Mark Mitchell
Minister for Emergency Management and Recovery

Date	1/08/2024	Security Classification	IN-CONFIDENCE UNCLASSIFIED
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Purpose

1. You are attending the National Iwi Chairs Forum quarterly meeting on 2 August 2024 in Auckland.
2. This aide memoire provides you with an update to the work being undertaken between Pou Take Āhuarangi and the DPMC-led Emergency Management System Improvement Programme and talking points in the event you are invited to speak or answer questions.

National Iwi Chairs Forum (NICF) meeting 2 August 2024

3. The NICF meeting is being hosted by Ngāti Whātua ki Orakei at the Viaduct Events Centre. The chair of the host is Marama Royal, who is also the chair of Pou Take Āhuarangi.
4. Your office has received an information pack from Te Arawhiti detailing the agenda and scheduled discussion for the hui. After formalities the NICF and Ministers will be arranged into six groups where they can hui with leaders from different regions for 20 minutes at a time. You are in group six with Minister Watts leading for the Crown.
5. Even though your emergency management portfolio has not been specifically identified as a leading matter for the hui, officials note that this may be the opportunity where iwi leaders ask you about the future of emergency management and participation of iwi/Māori.

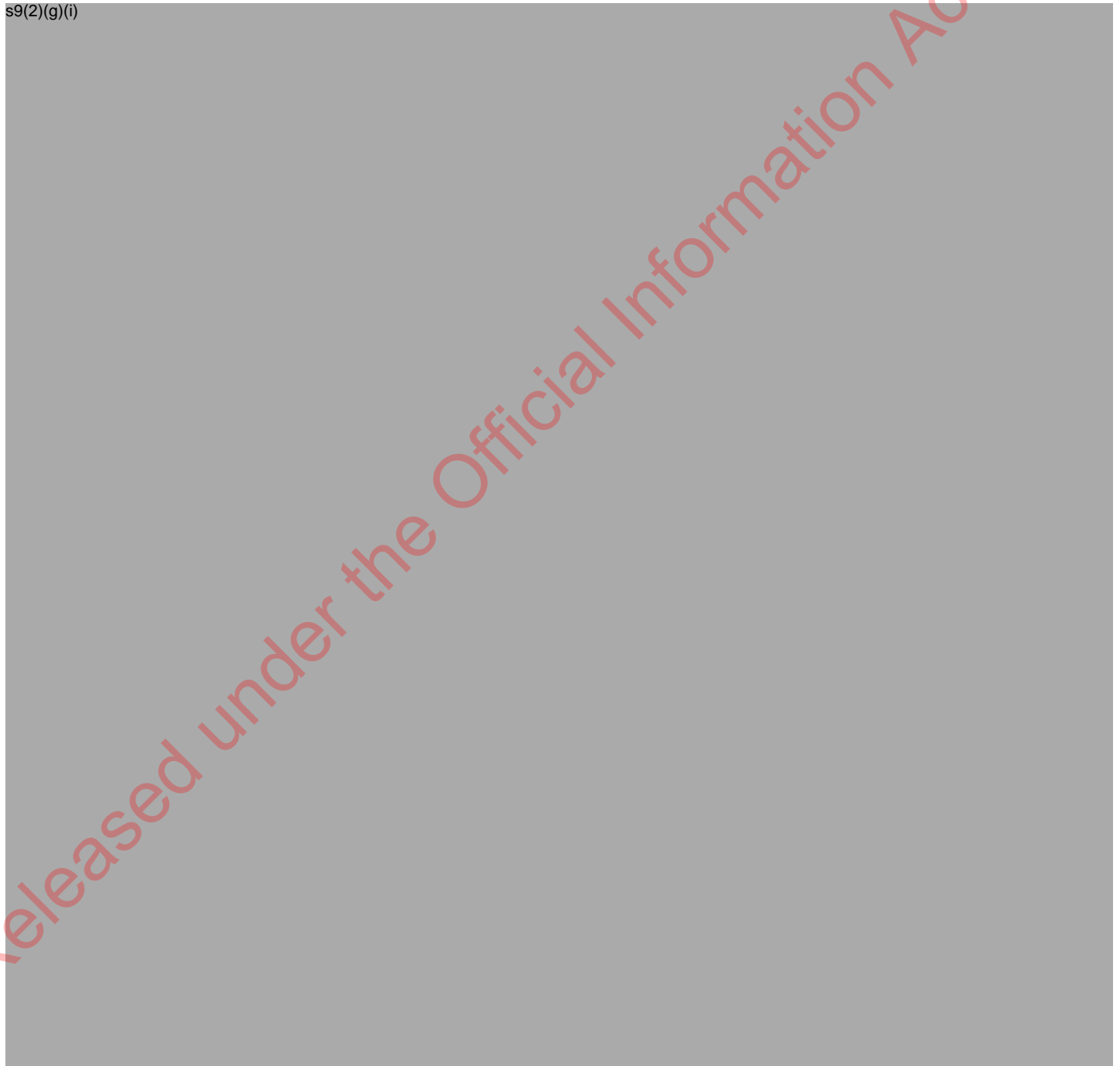
Update on the Emergency Management System Improvement Programme

6. On the 20 June 2024 you met with Marama Royal and Kiri Allan to discuss the role of Māori in disaster risk reduction, preparedness, response and recovery. Pou Take Āhuarangi also indicated that they would like to work with the National Emergency Management Agency to advance policy and initiatives within the emergency management process guided by the priorities.
7. Since that meeting DPMC has engaged Pou Take Āhuarangi, to provide advice from an iwi / Māori perspective on the Report of the Government Inquiry into the Response to the North Island Severe Weather Events (NISWE), and the New Zealand emergency management system more broadly.

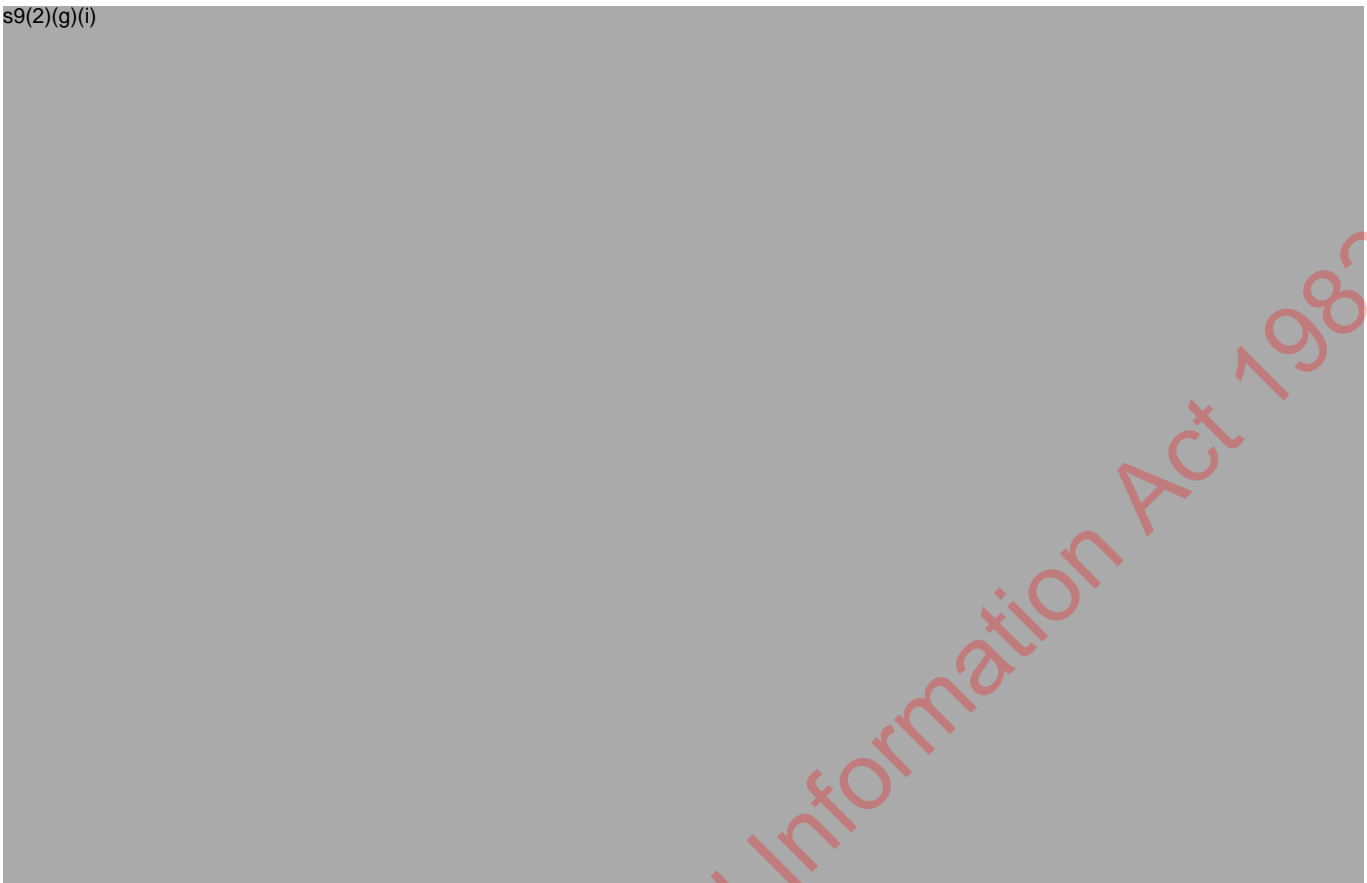
8. The advice is intended to draw on the knowledge of Māori subject matter experts in emergency management, as well as the experience of iwi / Māori during recent events. The Pou will also provide guidance as to the role of iwi Māori within emergency management and recommend changes to improve the New Zealand emergency management system and its ability to provide for the safety and wellbeing of Māori and non-Māori.
9. DPMC and NEMA are expecting this advice in the form of a submission by end of September 2024.

Draft talking points

s9(2)(g)(i)



s9(2)(g)(i)



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