



17 July 2026

Ref: OIA-2025/26-0754

Tēnā koe [REDACTED],

Official Information Act request: meetings and communications with Xero and Sir Rod Drury

Thank you for your Official Information Act 1982 (the Act) request, which was received by the Department of the Prime Minister and Cabinet (DPMC) on 23 May 2026. You requested:

“...any briefings or correspondence relating to the Prime Minister's visit to Xero on 30 September 2025, attended also by Hon Paul Goldsmith.

Specifically, I request:

- 1. All briefing notes, ministerial advice, or background papers prepared by your agency for the relevant minister(s) in connection with meetings involving Xero Limited and/or Sir Rod Drury during the period August 2025 to November 2025.*
- 2. Any correspondence between your agency and Xero Limited, Sir Rod Drury, Southern Infrastructure Ltd, or any representative acting on their behalf during the same period, where that correspondence relates to policy, regulatory, procurement, or other government matters.*
- 3. Any internal assessments, reports, or analyses produced by your agency in response to matters raised by Xero or Sir Rod Drury during the relevant period.*
- 4. Any records of follow-up actions or commitments made by your agency in connection with the above meetings.*
- 5. Any records of meetings, calls, or other communications between officials of your agency and Sir Rod Drury, Rebecca Alo, Xero Limited, or Southern Infrastructure Ltd during the period August 2025 to November 2025, regardless of whether a minister was present. Please include the date, names of officials involved, and purpose of any such meetings.”*

For ease of reference, we have numbered each part of your request. We have understood the relevant period to be 1 August to 30 November 2025.

On 26 June 2026, we extended the timeframe for responding to your request under section 15A(1) of the Act, due to the consultations needed before making a decision. Following that extension, I am now in a position to respond.

Ordinarily, we would have considered transferring parts of your request to the Prime Minister, Rt Hon Christopher Luxon, under section 14 of the Act. However, we are aware that you have made a request directly to his office that would cover any relevant information held by him, and therefore instead refer you to that office's response.

Parts 1 and 3

DPMC did not provide any formal advice to the Prime Minister, Rt Hon Christopher Luxon, in relation to meetings with Xero or Sir Rod Drury during the period 1 August to 30 November

2025. Nor did DPMC produce any internal assessments, reports, or analyses in response to matters raised during meetings in the same period. These parts of your request are therefore refused under section 18(e) of the Act, as the information sought does not exist.

Part 2

The emails listed in the table below have been identified as in scope of this part of your request. I have decided to release the relevant parts of these emails, subject to information being withheld as noted. The relevant grounds for withholding information are:

- section 9(2)(a), to protect the privacy of individuals
- section 9(2)(ba)(i), to protect information provided in confidence and avoid prejudice to the ongoing supply of such information
- section 9(2)(b)(ii), to protect the commercial position of the person who supplied the information, or who is the subject of the information
- section 9(2)(f)(iv), to maintain the confidentiality of advice tendered by or to Ministers and officials
- section 9(2)(g)(i), to maintain the effective conduct of public affairs through the free and frank expression of opinion.

A small amount of information is not in scope of your request and is marked accordingly.

Item	Date	Document description	Decision
1	21 October 2025	Email from AJ Millward to Natalie Labuschagne, DPMC PAG Advisor	Release relevant parts, some information withheld under s9(2)(a), s9(2)(b)(ii), and s9(2)(ba)(i).
2	24 October 2025	Email from Ben King, DPMC Chief Executive to Sir Rod Drury and Mark Talbot, DPMC PAG Advisor	Release, some information withheld under s9(2)(a), s9(2)(ba)(i), and s9(2)(b)(ii).
3	17 September 2025	Email from Anaru Mill, DPMC PAG Advisor, to Omar Aziz, DPMC PAG Advisor <i>Attachment – Structural Separation in the Electricity Sector</i>	Release email, some information withheld under s9(2)(a), s9(2)(ba)(i), s9(2)(b)(ii), and s9(2)(g)(i). Release attachment in part, some information withheld under s9(2)(a), s9(2)(ba)(i), and s9(2)(b)(ii).
4	16 September 2025	Email from Sir Rod Drury to Ben King, Natalie Labuschagne, and Janine Smith, DPMC DCE Policy <i>Attachment</i>	Release, some information withheld under s9(2)(a), s9(2)(ba)(i), and s9(2)(b)(ii). Attachment withheld under s9(2)(b)(ii) and s9(2)(ba)(i).
5	14 September 2025	Email from Ben King to Sir Rod Drury	Release, some information withheld under s9(2)(a).
6	28 August 2025	Email from Sir Rod Drury to Ben King <i>Attachment</i>	Release, some information withheld under s9(2)(a), s9(2)(ba)(i), and s9(2)(b)(ii). Attachment withheld under s9(2)(b)(ii) and s9(2)(ba)(i).
7	28 August 2025	Email from Ben King to Sir Rod Drury	Release, some information withheld under s9(2)(a), s9(2)(ba)(i), and s9(2)(b)(ii).

Parts 4 and 5

In addition to the 30 September 2025 meeting with the Prime Minister identified in your request, DPMC officials also met with Sir Rod Drury and Rebecca Alo on 15 September 2025. Attendees included Ben King, Janine Smith, Heather Kirkham, Nikki Hurst, Liesle Theron, Mark Talbot, Omar Aziz and Natalie Labuschagne. Anaru Mill, a PAG Advisor who was unable to attend that meeting, spoke with Sir Rod Drury on 16 September 2025. Both of these engagements were described by participants as information sessions, and no formal minutes were taken.

In making my decision, I have considered the public interest considerations in section 9(1) of the Act. No public interest has been identified that would be sufficient to outweigh the reasons for withholding that information.

You have the right to ask the Ombudsman to investigate and review my decision under section 28(3) of the Act.

This response will be published on the DPMC website during our regular publication cycle. Typically, information is released monthly, or as otherwise determined. Your personal information including name and contact details will be removed for publication.

Nāku noa, nā



Janine Smith
DCE Policy and Delivery Unit

[Not in Scope]

From: AJ Millward <AJMillward@transcendconsulting.co.nz>
Sent: Tuesday, 21 October 2025 9:26 am
To: Natalie Labuschagne [DPMC] <Natalie.Labuschagne@dpmc.govt.nz>
Subject: s9(2)(b)(ii), s9(2)(ba)(i)

You don't often get email from ajmillward@transcendconsulting.co.nz. [Learn why this is important](#)

Hi Natalie,

It is great to know you are in DPMC, and that you have Tourism in your portfolio. I hope you are really enjoying the role and I am sure you are making a great difference.

Rod Drury came and **chatted** to you guys in mid-September about many of his projects, including s9(2)(b)(ii), s9(2)(ba)(ii). I am project managing this for him. I had a note in the schedule to get in touch with you to give you a brief update and to offer to meet or call if you are interested further.

Since mid-September we have:

- s9(2)(b)(ii), s9(2)(ba)(i)
-
-
-
-
-

We are progressing with s9(2)(b)(ii), s9(2)(ba)(ii) and are putting more detail to s9(2)(b)(ii), s9(2)(ba)(ii)

. MBIE are invited to this meeting.

If there is anything I can do to update you further, please don't hesitate to let me know.

Regards

AJ



AJ Millward

Owner / Director

+64 s9(2)(a) -

AJMillward@transcendconsulting.co.nz

in

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From: [Ben King \[DPMC\]](#)
To: [Rod Drury](#); [Mark Talbot \[DPMC\]](#)
Cc: [Rebecca Louise Alo](#); [Janine Smith \[DPMC\]](#)
Subject: RE: New Zealand Prime Minister greet
Date: Friday, 24 October 2025 11:03:00 am

[UNCLASSIFIED]

Thank you Rod. Mark (travelling with the PM next week) will ensure the ground team do what they can to set up an introduction/encounter. Really grateful to you for thinking of this, and using your contacts to try and help make the connection.

From: Rod Drury [s9\(2\)\(a\)](#)
Sent: Friday, 24 October 2025 10:59 am
To: [s9\(2\)\(b\)\(ii\), s9\(2\)\(ba\)\(i\)](#); Ben King [DPMC]
<Ben.King@dpmc.govt.nz>; Mark Talbot [DPMC] <Mark.Talbot@dpmc.govt.nz>
Cc: Rebecca Louise Alo [s9\(2\)\(a\)](#)
Subject: New Zealand Prime Minister greet

Hi [s9\(2\)\(b\)\(ii\), s9\(2\)\(ba\)\(i\)](#), thank you for the great conversation earlier.

We understand it may be difficult to get our Prime Minister Chris Luxon onto the formal schedule but hoping we can achieve an introduction.

Connecting you with Ben King and Mark Talbot from our Department of Prime Minister's office who can get to work on our side.

Much appreciated and we look forward to hosting you in New Zealand.

Best regards,

Rod

+64 [s9\(2\)\(a\)](#)

From: [Anaru Mill \[DPMC\]](#)
To: [Omar Aziz \[DPMC\]](#)
Cc: [@DPMC PAG Advisors](#)
Subject: Fw: Touching base
Date: Wednesday, 17 September 2025 7:06:03 am
Attachments: [Structural Separation in the Electricity Sector \(v1.3\).pdf](#)

Kia ora Omar,
 Rod's electricity paper attached as mentioned.

I spoke with him about how he'd been working with s9(2)(b)(i), s9(2)(ba)(i) on this and other proposals
s9(2)(b)(ii), s9(2)(ba)(ii)

s9(2)(g)(i)

s9(2)(b)(ii), s9(2)(ba)(ii). He was happy for me to share it with the PAG.

He saw s9(2)(b)(ii), s9(2)(ba)(ii) as providing options to solve and deliver on
s9(2)(b)(ii), s9(2)(ba)(ii)

Anaru
s9(2)(a)

From: Rod Drury s9(2)(a)
Sent: Tuesday, 16 September 2025 1:33 pm
To: Anaru Mill [DPMC] <Anaru.Mill@dpmc.govt.nz>
Subject: Re: Touching base

You don't often get email from s9(2)(a). [Learn why this is important](#)
 Structural Separation discussion paper

On Tue, 16 Sep 2025 at 1:29 PM, Rod Drury s9(2)(a) wrote:

Sounds like had better chat today. s9(2)(a)
 Phone good. I have all the tech.

Rod

On Tue, 16 Sep 2025 at 1:25 PM, Anaru Mill [DPMC] <Anaru.Mill@dpmc.govt.nz> wrote:

[UNCLASSIFIED]

Kia ora Rod,
 Apologies I missed your discussion with my PAG colleagues yesterday. I was very much looking forward to it, but got tied up with an expected matter I couldn't escape from.

I look after the Maori Development, Treaty and Crown Maori relationship portfolios in the PAG, and my colleague Liesle mentioned that one topic among others that you

talked about was s9(2)(b)(ii), s9(2)(ba)(ii)

If you have the time and depending on what's convenient for you, I'd be keen to and introduce myself and chat more about these sorts of ideas (if it were appropriate) either in person over coffee or online/by phone.

Nga mihi

Anaru Mill

Advisor

PAG

DPMC

s9(2)(a)

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Structural Separation of the Electricity Sector

Overview

New Zealand's electricity market is failing to deliver affordable, competitive, and renewable energy. The industry is setting expectations that costs will rise, coal use is increasing, and innovation is stifled by market dominance. Approaches are incremental and do not take into account innovative thinking. We could turn this situation around with a bold new vision for our electricity market where we have '*The lowest cost renewable energy in the world*'.

Structural separation of generation and retail would drive competition, lower costs, stimulate innovation, and accelerate decarbonisation.

Key Challenges

- Lack of Strategy: No credible plan for 100% renewable electricity or leveraging New Zealand's unique hydro potential. We could have the lowest cost renewable energy in the world.
- Our default energy buffer is imported Coal. Not only is this against our environmental values, our small ports mean that we are dependent on small coal ships with substantial supply chain risk. Domestic coal is available but unpalatable (this is the alternative to more water storage).
- De-industrialisation: New Zealand is quickly losing its manufacturing and industrial base with the cost of electricity a major factor. The loss of manufacturing capacity is masking underlying demand growth.
- Lack of Storage. We only store 5 weeks of water, the gentailers make their profits from escalated prices during times of scarcity.
- Market Failure: The market advantages participants to generate maximum profits with little risk, and discourages investment. The current structure allows gentailers to cross-subsidise the supply of electricity to their retail arms, at prices that cannot be matched by independent retailers.
- Conflicting Priorities: Listed companies prioritise dividends over long term infrastructure investment.
- Underinvestment in Networks and Innovation: Urban networks have not sufficiently invested for mass adoption of electricity. Technology like smart meters are not widely adopted. Our national transmission network has fallen behind in investment. For example, new solar investments in Northland can't reach the key users in Auckland.

Global trends

Rising AI-driven energy demand is exacerbating the shortage of renewable energy. Tech giants are backing nuclear expansion to ensure supply, aiming to triple global capacity by 2050, while Europe faces challenges in balancing data centre growth with renewable energy targets. This new global demand presents a unique opportunity to *overbuild* and export renewable energy.

Superannuation funds around the world have trillions to invest in green infrastructure projects. Australia has \$4 trillion under management and is seeking green infrastructure opportunities. They are looking for large, safe, green projects that offer a reliable return.

The Opportunity

Hydro electricity (and geothermal) has no marginal cost. The cost of electricity should be the cost of capital for generation and transmission infrastructure, spread over the number of units consumed. Therefore, if there is enough water supply, the cost of electricity should fall the more it is consumed. A virtuous cycle. Our abundance of hydro (and geothermal) energy is our unique advantage. We could have the lowest cost renewable electricity in the world.

The Solution: Structural Separation

Structural Separation of the New Zealand Electricity Market is about aligning the right capital for each layer of the market.

Similar to what we did in Telecommunications, the market would be split into a wholesale layer and retail layer. The wholesale layer would become a National Electricity Infrastructure Company that owns generation and transmission. This entity would attract infrastructure investment from global superfunds. It would be set up to pay the infrastructure return and excess returns would be invested in the network to achieve its broader goals.

The goals of the infrastructure company could be:

1. The lowest cost renewable energy in the world.
2. A 100% renewable electricity network.
3. A resilient and reliable network.
4. To overbuild ahead of demand as electricity can now be exported (as AI data centres).

Generation and lines should be funded as infrastructure returning circa 5%. This reflects the low risk nature of the investment, as the cost of capital sets the underlying price of wholesale electricity. Any additional return on investment would be deployed back into the network to achieve the above goals.

The current gentailers would divest their generation and transmission assets from their retail businesses. They would receive an immediate cash injection and start their new journey with a pathway to stable low cost energy prices. They could still be listed companies which raise capital for good ideas and deliver dividends to their community and government.

The listed entities would have 10 years to transform their businesses for innovation and investment in local networks. While this is a massive change, existing participants might embrace the opportunity and capital injection.

An immediate boost to the New Zealand Economy

If we apply Structural Separation to the Electricity Market we can raise, say \$20 billion, which would be used to:

1. Purchase any assets required, returning capital to market participants.
2. Build new generation facilities.
3. Invest further in our national transmission network.
4. As the government is a significant owner of the gentailers this could allow some balance sheet movement to clear government debt, while ensuring the electricity market delivers a better outcome for New Zealanders.

Effectively the Government will have created/acquired an asset (the infrastructure company, funded by superfunds), while also returning capital to the Crown.

This would immediately create significant new projects and jobs throughout New Zealand and give us valuable experience in new infrastructure projects.

There hasn't been much excitement for New Zealand voters for a decade. Perhaps the vision of 'Lowest Cost Renewable Energy in the World' becomes our next nation building project.

Structural Separation of the Electricity Market would achieve:

1. An immediate growth strategy throughout all regions which kicks off significant investable projects.
2. Is environmentally responsible and assists with our climate obligations and commitments.
3. Delivers globally competitive advantage for business, while reducing the cost of living for all New Zealanders.
4. Provides us with energy security and energy sovereignty.
5. Management of water creates opportunities for recreation, cleaning of waterways, and investment in plant based proteins from mountains to the sea.
6. Creates a global leadership position and a platform for leadership and innovation. We could be 'The All Blacks of energy.'

Overbuilding creates substantial growth opportunities

Overbuilding renewables doesn't just secure supply - it creates substantial growth opportunities. In a world where renewable energy is in high demand, shifting the New Zealand Electricity Market from a model of scarcity to one of abundance opens up new value streams for our primary and export industries. Surplus clean electricity can be stored in the form of finished energy-intensive products like:

- Green molecules such as green hydrogen, green methanol, and ammonia - key feedstocks for producing low-emissions urea, essential to the dairy industry.
- Intermittently produced industrial raw materials, such as steel, using electric arc furnaces.

Abundant, low-emissions electricity can become a cornerstone of New Zealand's competitive advantage in a decarbonising global economy.

“Structural Separation will not reduce electricity prices”

It has been said by the electricity industry that structural separation would not reduce electricity pricing. The answer to that talking point is the key drivers are:

1. Energy security and sovereignty
2. Stimulating decades of growth by creating a compelling pathway for superfunds to invest in new generation projects
3. New generation and overbuilding opportunities will then reduce prices

s9(2)(ba)(i)

Proactively Released

s9(2)(b)(ii), s9(2)(ba)(i)



Rod Drury

s9(2)(a)



August 2025 (v1.3)

From: [Rod Drury](#)
To: [Ben King \[DPMC\]](#); [Janine Smith \[DPMC\]](#); [Natalie Labuschagne \[DPMC\]](#)
Cc: [Rebecca Louise Alo](#)
Subject: Fwd: s9(2)(b)(ii), s9(2)(ba)(i) summary from meetings and next steps
Date: Tuesday, 16 September 2025 7:12:16 pm
Attachments: [image004.png](#)
[image002.png](#)
[image003.png](#)
[image001.png](#)
s9(2)(b)(ii), s9(2)(ba)(i) - Demo 15th Sep.pdf

Thank you all so much for inviting us into the session yesterday.

As a follow up here is a summary of the s9(2)(b)(ii), s9(2)(ba)(i) progress from our other meetings yesterday. I will send an updated presentation deck over the next few days.

Best regards,

Rod

+64 s9(2)(a)

----- Forwarded message -----

From: **AJ Millward** <AJMillward@transcendconsulting.co.nz>
Date: Tue, 16 Sep 2025 at 5:28 PM
Subject: s9(2)(b)(ii), s9(2)(ba)(ii) summary from meetings and next steps
To: s9(2)(a) <[s9\(2\)\(a\)@tia.org.nz](mailto:s9(2)(a)@tia.org.nz)>, s9(2)(a) <[s9\(2\)\(a\)@tia.org.nz](mailto:s9(2)(a)@tia.org.nz)>, Tracey Black <tracey.black6@mbie.govt.nz>, Saskia Vervoorn <saskia.vervoorn@mbie.govt.nz>, s9(2)(a) <[s9\(2\)\(a\)@tnz.govt.nz](mailto:s9(2)(a)@tnz.govt.nz)>, s9(2)(a) <[s9\(2\)\(a\)@tnz.govt.nz](mailto:s9(2)(a)@tnz.govt.nz)>, s9(2)(a) <[s9\(2\)\(a\)@tnz.govt.nz](mailto:s9(2)(a)@tnz.govt.nz)>
Cc: Rod Drury <[s9\(2\)\(a\)@clearpoint.co.nz](mailto:s9(2)(a)@clearpoint.co.nz)>

Kia ora all

Thank you so much for taking the time to meet with us yesterday to discuss the future of our s9(2)(b)(ii), s9(2)(ba)(ii) and to talk through the work that has been done on a s9(2)(b)(ii), s9(2)(ba)(ii). As promised, the slides we worked through in the meeting are attached for your use and distribution.

Our individual meetings you s9(2)(b)(ii), s9(2)(ba)(i) s9(2)(b)(ii), s9(2)(ba)(i). This email links us all together and gives an overview of what we saw and heard from all of you. I have done my best to summarise our conversations but please feel free to jump in with any additions or corrections by "replying all" to this email. My overview is set out below.

Take away messages, suggestions, feedback and comments

1. Everyone we met with s9(2)(b)(ii), s9(2)(ba)(ii) is interested and supportive of the need for a s9(2)(b)(ii), s9(2)(ba)(ii) as a working concept.
2. s9(2)(b)(ii), s9(2)(ba)(i)

s9(2)(b)(ii), s9(2)(ba)(i)

3. A key focus is future s9(2)(b)(ii), s9(2)(ba)(i)
4. We discussed s9(2)(b)(ii), s9(2)(ba)(i) and noted there are a spectrum of options here, ranging from s9(2)(b)(ii), s9(2)(ba)(ii) through to s9(2)(b)(ii), s9(2)(ba)(i)
5. You provided us with helpful statistics and strategic links to s9(2)(b)(ii), s9(2)(ba)(i) the longer-term exports goal for 2034.
6. Regarding the s9(2)(b)(ii), s9(2)(ba)(i)
7. We agreed to a “no-surprises” approach to working with the s9(2)(b)(ii), s9(2)(ba)(i) including copying you into any s9(2)(b)(ii), s9(2)(ba)(i) correspondence/forward it on as appropriate.
8. It was suggested that we hold a briefing for s9(2)(b)(ii), s9(2)(ba)(i)
9. There was interest in the applicability of the data s9(2)(b)(ii), s9(2)(ba)(i)
10. We also discussed bringing s9(2)(b)(ii), s9(2)(ba)(i) into the conversation.

Next steps/immediate priorities

Actions for s9(2)(b)(ii), s9(2)(ba)(i) include:

1. Updating our slide deck to cover off the feedback above
2. Providing you with more information s9(2)(b)(ii), s9(2)(ba)(i)
3. Holding our s9(2)(b)(ii), s9(2)(ba)(i) briefing (next week, you are all invited)
4. Contacting the Minister to request a meeting
5. Coming back to you with our thoughts on:
 - a. How this work can enable effective growth s9(2)(b)(ii), s9(2)(ba)(i)
 - b. How s9(2)(b)(ii), s9(2)(ba)(ii) can promote viable alternatives and spread s9(2)(b)(ii), s9(2)(ba)(i)
 - c. The spectrum of options for s9(2)(b)(ii), s9(2)(ba)(ii)
 - d. A diagram showing what s9(2)(b)(ii), s9(2)(ba)(ii) could look like.

s9(2)(b)(ii), s9(2)(ba)(i)

As above, please let me know what I have missed or misrepresented. Otherwise, we will be in touch as we work through our actions and also hope to see some of you next week.

Best regards

AJ



AJ Millward

Owner / Director



+64 ^{59(2)(a)} -



AJMillward@transcendconsulting.co.nz

in

Proactively Released

From: [Ben King \[DPMC\]](#)
To: s9(2)(a): Sir Rod Drury
Cc: [Rebecca Louise Alo](#); [Gill Lockhart \[DPMC\]](#)
Subject: Tomorrow
Date: Sunday, 14 September 2025 12:34:00 pm

[UNCLASSIFIED]

Hi – I have your lunch orders lodged for tomorrow. Do you need anything (e.g. tech wise) for the meeting with the PAG? Or anything printed? We're not expecting you to have a presentation but if you did have anything we could help with, let us know. We have moved the meeting to the Ministerial Meeting Room on L2 of the Beehive, as other rooms are either slightly too big, or slightly too small. Just sign in as my guest once you get in and someone will come and collect you.

Ben King ([he/him](#))

Secretary of the Department of the Prime Minister and Cabinet | Chief Executive
Te Tumu Whakarae mō Te Tari o te Pirimia me te Komiti Matua

M: +64 ^{s9(2)(a)}

E: ben.king@dpmc.govt.nz

Executive Assistant: Gill Lockhart

M: +64 ^{s9(2)(a)}

E: gill.lockhart@dpmc.govt.nz

From: [Rod Drury](#)
To: [Ben King IDPMC1](#)
Subject: Fwd: Mattr intro (B416)
Date: Thursday, 28 August 2025 2:03:54 pm
Attachments: [image005.png](#)
[image002.png](#)
[image004.png](#)
[image003.png](#)
[image001.png](#)
[M_CONFIDENTIAL - s9\(2\)\(b\)\(ii\), s9\(2\)\(ba\)\(i\) 2505 01.pdf](#)

You don't often get email from [s9\(2\)\(a\)](#) [Learn why this is important](#)

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From: **Rod Drury** [s9\(2\)\(a\)](#)
Date: Thu, 28 Aug 2025 at 9:56 AM
Subject: Fwd: Mattr intro (B416)
To: Myles Ward <myles.ward@dia.govt.nz>, <nicole@b416.co.nz>

Hi Myles,

You met Nicole Green at [s9\(2\)\(b\)\(ii\), s9\(2\)\(ba\)\(ii\)](#). In case you haven't seen it this is the demo I asked Mattr to do for Catherine Wedd a few months to show the power of [s9\(2\)\(b\)\(i\), s9\(2\)\(ba\)\(i\)](#) system.

There is going to be a lot of focus on this coming up so wanted you to be aware of what has already been done. It might be useful to get an update from Nicole on where the initiative is at.

Best regards,

Rod
 +64 [s9\(2\)\(a\)](#)

----- Forwarded message -----

From: **David Mabbott** <david.mabbott@mattr.global>
Date: Mon, 19 May 2025 at 4:29 PM
Subject: Re: Mattr intro (B416)
To: Claire Barber <claire.barber@mattr.global>, Rod Drury [s9\(2\)\(a\)](#),
 Catherine Wedd <catherine.wedd@parliament.govt.nz>

Hi all

Thanks for the interest and for allowing us to demonstrate a solution for [s9\(2\)\(b\)\(ii\), s9\(2\)\(ba\)\(i\)](#), and extensible to countless others.

Here's a link to the demo video:

<https://youtu.be/njXp8rgOZwc>

s9(2)(b)(ii), s9(2)(ba)(i) an interactive tap-through of the supporting pack. Also attached in static form as a PDF.

Don't hesitate to reach out if you have any questions.

Many thanks

Dave



David Mabbott

MATTR

+64 s9(2)(a)

david.mabbott@mattr.global



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From: Claire Barber <claire.barber@mattr.global>

Date: Thursday, 15 May 2025 at 4:29 PM

To: Rod Drury s9(2)(a), Catherine Wedd
<catherine.wedd@parliament.govt.nz>

Cc: David Mabbott <david.mabbott@mattr.global>

Subject: Re: Mattr intro (B416)

Thanks for the intro [@Rod Drury](#)

Hi Catherine,

Pleasure to connect.

Yes, we do have s9(2)(b)(ii), s9(2)(ba)(i)

The great thing about the technology is that s9(2)(b)(ii), s9(2)(ba)(i)

I've asked the team to knock up a simple video to show you how s9(2)(b)(ii), s9(2)(ba)(i)

Dave from our team will be in touch with s9(2)(b)(ii), s9(2)(ba)(i)
on Monday.

Best regards, Claire

Claire Barber
CEO, MATTR
+64 s9(2)(a)

From: Rod Drury s9(2)(a)

Date: Wednesday, 14 May 2025 at 11:22 AM

To: Catherine Wedd <catherine.wedd@parliament.govt.nz>, Claire Barber
<claire.barber@mattr.global>

Subject: Mattr intro (B416)

EXTERNAL EMAIL: This email originated outside of our organisation. Do not click links or open attachments unless you recognise the sender and know the content is safe.

Hi Catherine,

As mentioned Claire and Mattr are experts in s9(2)(b)(ii), s9(2)(ba)(ii) and doing great work overseas and now in NZ.

<https://mattr.global>

As mentioned a simple demo s9(2)(b)(ii), s9(2)(ba)(i) should be straight forward.

s9(2)(b)(ii), s9(2)(ba)(i)

Best regards,

Rod

+64

s9(2)(a)

Proactively Released

From: [Ben King \[DPMC\]](#)
To: [Rod Drury](#)
Subject: Re: s9(2)(b)(ii), s9(2)(ba)(i)
Date: Thursday, 28 August 2025 2:03:29 pm
Attachments: [image001.png](#)

Thanks.

Ben King ([he/him](#))

Secretary of the Department of the Prime Minister and Cabinet | Chief Executive
Te Tumu Whakarae mō Te Tari o te Pirimia me te Komiti Matua

M: [+64](#) [s9\(2\)\(a\)](#)

E: ben.king@dpmc.govt.nz

Executive Assistant: Gill Lockhart

M: [+64](#) [s9\(2\)\(a\)](#)

E: gill.lockhart@dpmc.govt.nz

From: Rod Drury [s9\(2\)\(a\)](#)
Sent: Thursday, August 28, 2025 2:01:42 PM
To: Ben King [DPMC] <Ben.King@dpmc.govt.nz>
Subject: Fwd: [s9\(2\)\(b\)\(ii\), s9\(2\)\(ba\)\(i\)](#)

fwiw ...

----- Forwarded message -----

From: Rod Drury [s9\(2\)\(a\)](#)
Date: Tue, 26 Aug 2025 at 7:05 PM
Subject: Re: [s9\(2\)\(b\)\(ii\), s9\(2\)\(ba\)\(i\)](#)
To: Myles Ward <myles.ward@dia.govt.nz>
Cc: Paul James <paul.james@dia.govt.nz>

Hi Myles and Paul,

In our call you said that there was an opportunity [s9\(2\)\(b\)\(ii\), s9\(2\)\(ba\)\(i\)](#)

[s9\(2\)\(b\)\(ii\), s9\(2\)\(ba\)\(i\)](#)

[s9\(2\)\(b\)\(ii\), s9\(2\)\(ba\)\(i\)](#)

s9(2)(b)(ii), s9(2)(ba)(i)

As I said an s9(2)(b)(ii), s9(2)(ba)(ii) workshop was suggest to s9(2)(ba)(i) and got a positive response. s9(2)(ba)(ii).

In our last catch up Myles I suggested s9(2)(b)(ii), s9(2)(ba)(ii) and others would be very motivated to be part of that discussion.

I met again with s9(2)(b)(ii), s9(2)(ba)(ii) last week who are very supportive of s9(2)(b)(ii), s9(2)(ba)(ii). I also had a chat to s9(2)(b)(ii), s9(2)(ba)(ii) last week to keep them up to date.

s9(2)(ba)(i)

I'm happy to talk to s9(2)(ba)(i)

I'm happy to provide meeting spaces at Xero in Auckland and Wellington to host these workshops.

In public statements and the recent s9(2)(b)(ii), s9(2)(ba)(ii) conference it has been said that DIA is only delivering a shell app in November s9(2)(ba)(i)

s9(2)(b)(ii), s9(2)(ba)(ii)

It's the s9(2)(b)(ii), s9(2)(ba)(ii) shell and cross agency assignment process that needs to be coordinated. s9(2)(b)(ii), s9(2)(ba)(ii)

s9(2)(ba)(i)

My goal is simply to make NZ the leader in digital and deliver s9(2)(b)(ii), s9(2)(ba)(i)

Let's get a workshop locked in. This should be an exciting and fun project. s9(2)(ba)(i)

Rod

On Tue, 26 Aug 2025 at 6:17 PM, Myles Ward <Myles.Ward@dia.govt.nz> wrote:

Kia ora Rod,

I've really valued the open and honest conversations we've had

s9(2)(b)(ii), s9(2)(ba)(i)

s9(2)(ba)(i)

Ngā mihi,

Myles Ward

Deputy Secretary Digital Services

[Deputy Government Chief Digital Officer](#)

Department of Internal Affairs | Te Tari Taiwhenua

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